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**To what extent is a development project with few direct benefits to children worth the effort?**

Cover Photos: Josée Dyotte, Claude Gagné, Muriel Mac-Seing.

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# CECI

## Our mission

CECI is a non-profit organization founded in Montreal in 1958 and incorporated in 1968. Its mission is to fight against poverty and exclusion. To this end, CECI “strengthens the development capacity of disadvantaged communities. It supports initiatives for peace, human rights and equity. It mobilizes resources and promotes the exchange of know-how”.

### CECI's Board of Directors in 2001-02

<b>DANIELLE SAUVAGE</b> CHAIR	<b>MANON BOURGEOIS</b> <b>BERNARD DÉCALUWÉ</b>
<b>PIERRE PICHETTE</b> VICE-PRESIDENT	<b>LOUIS-JOSEPH</b> <b>GOULET</b>
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<b>MICHEL CHAURETTE</b> SECRETARY	

*CECI fights against poverty and exclusion*

# Message from the Chair and the Executive Director



PHOTOS BY JULIE MARTIN



All CECI members feel a sense of satisfaction and pride in reviewing the actions completed in close collaboration with our partners in the past year. Many of our team members based in Asia, Africa, the Americas and Eastern Europe are engaged in initiatives to combat poverty through grassroots projects for economic development. In Vietnam, various development stakeholders are following with interest the progress of the emerging agricultural cooperatives we support. In Guatemala, remarkable results have been obtained by a cooperative that has succeeded in marketing its coffee for nearly double the world market price. Here again, our efforts have played a significant part. The children of these regions are amongst the first to benefit from these breakthroughs.

The world will live in peace only once resources are distributed more equitably among peoples and nations. It is a statement made often but bears repeating. During this year marked by violence and insecurity, we want to highlight the scale and diversity of actions we have initiated to build peaceful relations between individuals or communities (in particular in the African Great Lakes region, the Andes and El Salvador) as well as to end violence against women (for example in Haiti and West Africa). We must commit ourselves to extending such actions.

In the fields cited above as well as in others, we emphasize capacity building through training and coaching. We also favour joint actions by all stakeholders willing to work together: local organizations, community groups, decentralized government bodies, etc. In short, our strategy is based on partnership. Beyond the concrete benefits of development projects, which we consider of enormous importance, we build alliances with groups that share our vision and that, like us, are seeking to influence national and international development policies.

In this regard, we played a more active part than ever in various major events on the international scene, such as the People's Summit held at the Summit of the Americas in Quebec City in April 2001. We also encouraged the participation of

some of our partners in these events. We are aware of the additional efforts required in the systematization of our experiences and lessons learned. Our Training, Study and Consultancy Centre, an essential component of CECI created during the recent re-organization, has given a sharper focus to its sectors of expertise this year.

Our calls for partnership and participation are being heeded more and more. For example, agreements have been signed with Canadian organizations now providing us with "associate volunteers". We believe we have a major role to play in mobilizing Canadian support for development. In this spirit we have re-launched our Canadian training program in international cooperation. We have received an enthusiastic response from the public and must rise to the challenge of meeting their expectations.

We are also pleased to announce that CECI is back on the path to growth. Our revenues rose 7% over the previous year. Furthermore, we have purchased a building in Rosemont - Petite Patrie borough of Montreal for our head office. This acquisition will allow us to save on our fixed costs in the long term. That investment does not only represent a sound financial move but also symbolizes a new start for an organization which sees more clearly how to accomplish its mission in an increasingly ambiguous world.

DANIELLE SAUVAGE, Chair

MICHEL CHAURETTE, Executive Director



# Achievements in 2001-2002

## IN CANADA

CECI was one of the main organizers of a major symposium held in October 2001 in Montreal on the future of Canadian volunteer cooperation. Moreover, 250 former CECI volunteers took part in two events in June 2001 in Montreal (Biosphere) and Quebec City. In September, CECI held its Annual General Meeting and that also focused on the theme of the International Year of Volunteers. A Special General Meeting took place in December in order to amend our by-laws to allow us to purchase a building to house our Head Office. CECI was operational barely two days after it moved last May.

In February 2001, external auditors certified our good management of the \$20 millions in funding contributed by CIDA for volunteer cooperation in 1998, 1999 and 2000. Seminars held in Montreal in April and August 2001 with field participation emphasized the leading role of our regional offices in Africa, the Americas and Asia. The Training, Study and Consultancy Centre that was set up following the year 2000 restructuring has given more focus to its sectors of expertise: Trade, Agri-food and Management; Rights, Peace and Democracy; Study of Poverty. Among the first clients of the TSCC were CIDA (Gender and Development) and the Japanese aid agency (study of the cotton sub-sector in Chad).

In January 2002, CECI successfully re-launched the introductory course on international cooperation. The demand was double the 110 places available in Montreal and Quebec City.

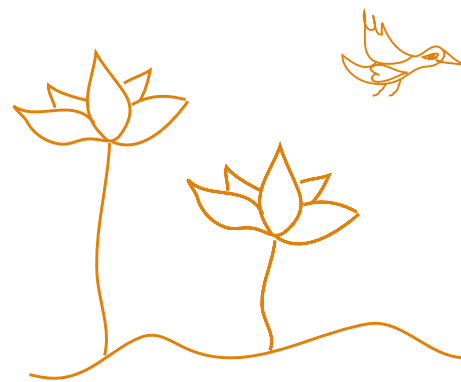
We participated in several international meetings: People's Summit of the Americas in Quebec City (April 2001), SEEP - Small Enterprise Education and Promotion Network in Washington (September 2001), Social Economy in Quebec City (October 2001), Conference on Poverty Reduction in Washington (January 2002) and the World Social Forum in Porto Alegre, Brazil (February 2002). We were also involved in the preparations for the Conference on World Governance scheduled for October 2002 in Montreal. Moreover, CECI submitted a memorandum to CIDA on the effectiveness of Canadian assistance.

We established formal collaborations with ACADEV (Maritime Provinces), the *Centre de formation en coopération internationale* (Rivière-du-Loup, Quebec), the *Société éducative de l'Alberta* (Edmonton, Alberta), the *Société des missions étrangères* (Laval, Quebec) and the *Fédération de la jeunesse canadienne française* (Ottawa, Ontario). In the field our regional offices also established new partnership agreements.

## IN AFRICA

No less than 66 volunteers, 4 youth interns and 7 technical advisers from Canada and 150 national employees were at work in over ten countries: Burkina Faso, Côte d'Ivoire, Mali, Niger, Republic of Guinea and Senegal, as well as Central African Republic, Burundi, Democratic Republic of Congo and Rwanda.

Our efforts to strengthen local organizations have been especially noticeable in **Niger**, where we support local NGO initiatives in informal education (funding from CIDA), and in **Guinea** where we assist twenty municipal governments in planning local development and sound management of local funds, including two funds to which mining companies contribute. On behalf of the United Nations (HCR), CECI coordinated activities which provided income to women, promoted protection and rehabilitation of forest cover and ensured delivery of social services in four Sierra Leonean refugee camps in Guinea.



### Tribute to Amparo Romero



This close collaborator of CECI had a passion for strengthening local organizations. She passed away on January 30, 2002 while driving to Maut

Sajama, south of La Paz, Bolivia. She was on a mission to support the Sajama Association, an organization of alpaca herding families established in the Bolivian highlands.

Photo by CECI-Bolivia  
The commemorative monument erected by CECI to the memory of Amparo Romero on site of the road tragedy.

Our work with the stakeholders, particularly women's groups, in the **Burkina Faso** karité (shea-butter) sub-sector was mentioned in the last annual report of UNIFEM. A CECI team member was designated a key person to work with in the development of a pan-African strategy for the karité sub-sector at an international workshop convened by FAO in Dakar in March 2002.

In the field of human rights and conflict resolution, various projects mostly funded by CIDA were in progress in the **African Great Lakes** region and in **West Africa**. For example, the ADENF, a local NGO partner of CECI, worked on the Guinean Civil Code to eliminate all discriminatory clauses against women.

In the Bangassou region of the **Central African Republic**, participating communities and local authorities have been fully supportive of the work being done in a pilot project for responsible community management of forest resources that is technically co-ordinated by CECI (funding from UNDP & GEF).

In addition to a major project supporting peasant entrepreneurship (funding from CIDA) in **Senegal**, we implemented a portion of the national support program for producer organizations in the Thiès region. We also continued our work on women's rights.

The most extensive program in financial terms was carried out in **Mali**, where for the past four years we have ensured the efficient use of funds to support grassroots socioeconomic initiatives in the Mopti and Tombouctou regions (funding from the World Bank).

During the year, we signed cooperation memoranda with two French NGOs, TECHDEV and Congé Solidaire. Our collaborations in Africa with the International Development Research Centre continued under a poverty monitoring project conducted in Burkina Faso in partnership with CEDRES (University of Ouagadougou).

## IN THE AMERICAS

More than 63 volunteers, 15 youth interns and 7 technical advisers from Canada and 157 national employees were at work in three regions: Central America (Guatemala, El Salvador), the

Andes (Bolivia, Ecuador, Peru) and the Caribbean (Haiti).

This regional office took part in various events. Our delegation to the Peoples Summit of the Americas held in Quebec City in April 2001 consisted of ten people, including delegates from Bolivia, Ecuador and Guatemala. Quebec and Andean indigenous representatives attended the seminar we held in September in Montreal on the development of indigenous communities in the Americas. Communicators from CECI as well as the Quebec indigenous community met in February 2002 with fellow indigenous communicators from the Andes in Riobamba (Ecuador), the headquarters of the Kiechwa network.

In **Guatemala**, the DECOPAZ project (funding by IDB) completed its activities after providing over 260,000 people in Huehuetenango with new social facilities (schools, health centres) and new employment opportunities. In Barillas, the ASOBAGRI cooperative sold at a very good price more than 374 metric tons of organic and equitable coffee (funding from USAID), while most of the coffee sector in Guatemala was devastated by the fall of the price of coffee on the international market.

Over 20,000 schoolchildren and 400 teachers from all over the country took part in a civic education program on democracy. The Dutch aid agency has selected CECI for the management of a local fund to support good governance in that country.

In **Haiti**, we put in place health and social service facilities. In the north, 10,000 people now have drinking water within easy reach, relieving women and girls from the chore of fetching water; in the southwest, 340 families were sensitized to community sanitation and now use latrines (funding from the Canadian Counterpart Fund). A dedicated local NGO known as SOFA continued its work in preventing violence against women with technical support from us. At the end of the year, CIDA approved a project to fight AIDS that will be jointly carried out by the CCISD (a Quebec-City NGO) and CECI along with various Haitian partners, including POZ.

In the **Andes**, programming largely focused on conflict resolution. With the contribution of the *Centre international de résolution de conflits et*

*de médiation* (CIRCM, Montreal) and financial partners such as CIDA, the Quebec Ministry of Natural Resources and Save the Children Canada, we promoted the emergence of processes of concerted action in schools and on mine sites in Bolivia as well as in Peru. In the economic sector, we extended support to four new peasant associations in the indigenous regions of Alto Beni and Sajama in Bolivia. They are now legally entitled to market the products they specialize in: fruit, fish, dairy products or alpaca wool. With CECI support, the 615 families of the Chimborazo Medicinal Plant Producers Association in Ecuador – 75% of whose members are indigenous women – increased their annual earnings by 17%. We trained fifteen member groups of the Mushug Ashpa indigenous organization in Ecuador in planning agricultural activities, preparing budgets and establishing production costs.

Finally, with the support of our donors and funding agencies, we assisted various communities affected by earthquakes: 322 homes and social infrastructures were rebuilt on safe sites in the departments of La Libertad and Usulután in El Salvador, while nine classrooms were put in place in Moquegua, Peru. Another reconstruction initiative was under way in Bolivia at the end of the year.

## IN ASIA

Some 33 volunteers, 5 youth interns and 6 technical advisers from Canada and 73 national employees were at work in Nepal, Vietnam, Cambodia and India. We also supervised 90 Australian youth volunteers assigned to three of these countries. CECI-Asia's regional office was asked to manage this internship program by Austraining, an organization based in Adelaide, Australia.

The year was marked by dramatic moments in **Nepal**: assassination of members of the royal family in June 2001; resurgence of Maoist activities and violence; state of emergency decreed in November 2002 (still in force). Despite the context, we supplied over 48,000 people with drinking water and thousands of households were equipped with latrines and improved hearths. Over 350 villages benefited from nutritional education and rehabilitation services under the same Community Health Initiative (CHI) project. Some 3,660 children severely affected by mal-

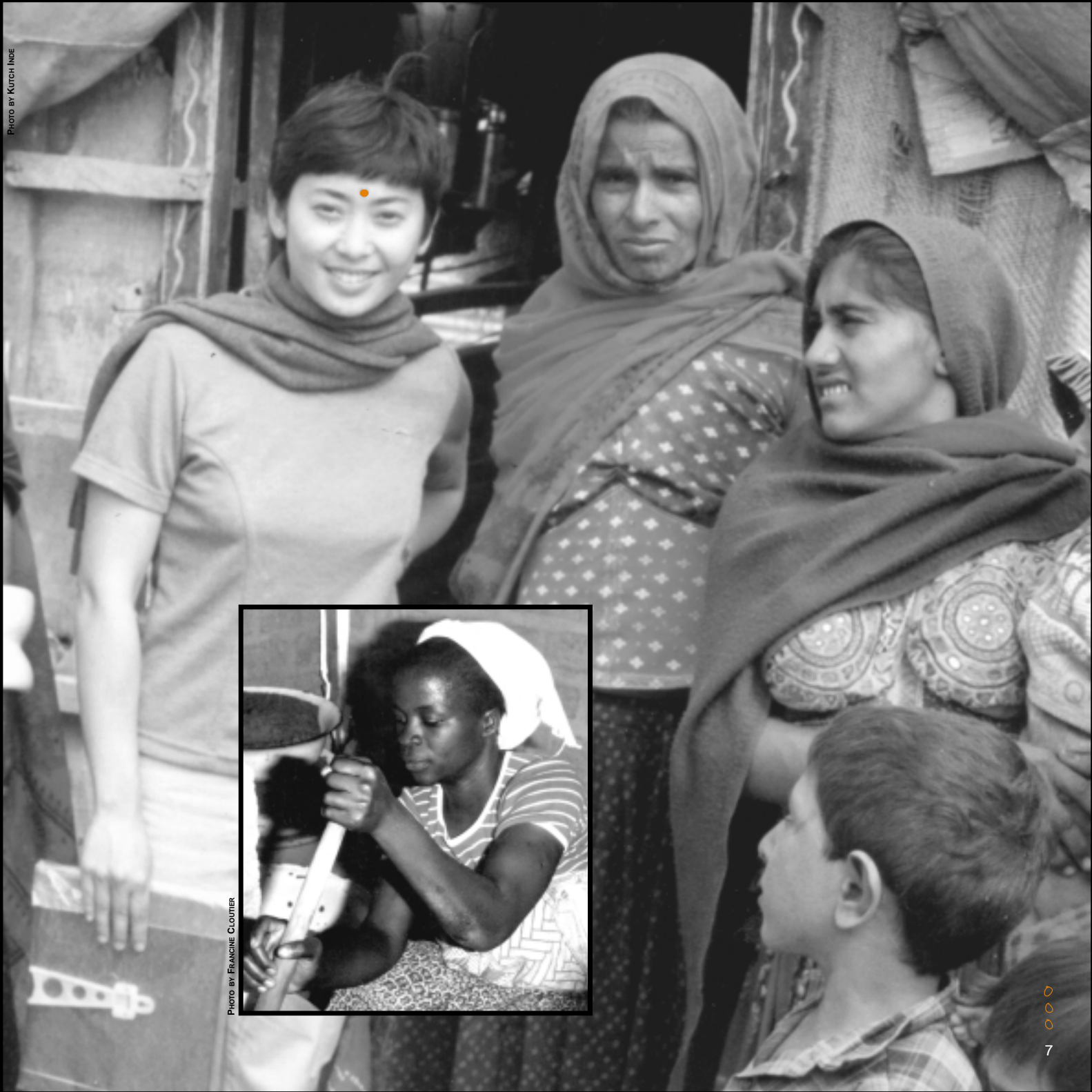







PHOTO BY FRANCINE CLOUTIER

## Fund-raising 2001-2002

We have raised \$1,444,694. Our expenses accounted for less than 15% of the total. Over 62% of the funds raised were linked to current projects or programs, half of which were humanitarian reconstruction projects in Bolivia, El Salvador, India, Peru and Democratic Republic of Congo (volcanic eruption at Goma in January 2002). We also received donations to purchase our new Head Office building. This measure will reduce our fixed costs for the years ahead. Some \$1,384,686 in fund-raising revenue were disbursed in 2001-02.

### USE OF DONATIONS RECEIVED IN 2001-02



-  Humanitarian assistance and reconstruction: **38%**
-  Donations to be allocated shortly to specific projects: **19%**
-  Support to the Volunteer Cooperation Program: **15%**
-  Donations related to current projects: **15%**
-  Investment campaign (new Head Office building)\*: **13%**

\*Not included a low-interest loan of \$50,000.

nutrition were thus rehabilitated. In the economic sector, 339 agricultural producer groups earned over \$1.14 million from the sale of new agricultural products, and 74 savings groups were registered as savings and credit cooperatives. The CHI project and the Community-Based Economic Development (CBED) project were to end in March 2002, but CIDA accepted an extension of several months. A five-year proposal integrating these two projects into one major initiative was approved by the Minister responsible for CIDA.

In **Vietnam**, many interested visitors came to the office of the CIDA-funded Micro-enterprise Promotion Project, which has become a benchmark for development in the cooperative sector in the country. We also won the request for proposals issued by the CIDA Climate Change Fund for a capacity building project with a focus on local adaptation to climate change in the country's central region. CECI was one of the first international organizations to become partner to the National Risk Alleviation Strategy of the Vietnamese Ministry of Agriculture and Rural Development.

In **Cambodia**, we sold nearly \$4 million worth of Canadian canola oil on the local market, thereby playing a key role in the establishment of a Health and Nutrition Fund that is currently managed by both the Cambodian government and the Canadian aid program.

Two new major projects were set in motion in **India**. One focuses on community-based economic development in the State of Uttaranchal. To implement the other project, the Gujarat Reconstruction for Development Project, an agreement was signed in February 2002 by CIDA, CECI and the Gujarat Earthquake Relief Fund (GERF). The latter was created by the Indian community of Canada to relieve the populations devastated by the 2001 earthquake in the State of Gujarat.

CECI-Asia has taken the lead in presenting online its regional programming and its national programs, including brief descriptions of current projects in each country. In the context of the International Year of Mountains (IYM, 2002), CECI-Asia has convened through one of its project an International Symposium on Mountain Farming and Non-Timber Forest

Products. This event will take place in October 2002 in Dehradun in the mountainous State of Uttaranchal.

PHOTO BY STÉPHANIE COLVEY



## IN EASTERN EUROPE

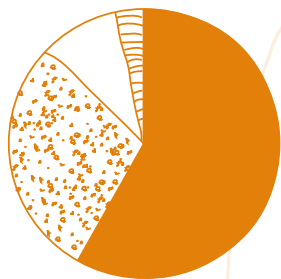
Thanks to CIDA funding and within the framework of the United Nations Mission in **Kosovo**, Canadian consultants hired by CECI assisted 20 public enterprises to restructure, pending privatization. As a result, more than 250 jobs were preserved and 250 others were created. One of the companies supported by us received a loan of one million euros from the European Reconstruction Agency to expand its activities.





In **Macedonia**, we helped the paprika, tomato and apple sub-sectors to become more competitive (funding from CIDA). These sub-sectors represent 8,000 family farms, 10 processing units and 8 wholesalers, as well as government stakeholders. Within barely a year, inclusive committees were set up to ensure concerted development in each sub-sector. During the process, our local partner, the Macedonian Enterprise Development Foundation (MEDF), increased its expertise in capacity building, while learning to master the sub-sector approach.

We also met with representatives from various organizations based in other parts of Eastern Europe with a view to explore opportunities to support local development.



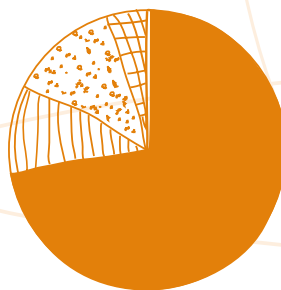
## SOURCE OF REVENUE IN 2001-02



-  CIDA: **58%**
-  Other donors\*: **29%**
-  Value of professional services rendered by volunteers: **10%**
-  Fund-raising: **3%**

\*United Nations organizations, development banks, bilateral agencies (USAID, AusAID, etc.), Ministère des Relations internationales du Québec (MRI)...

## 225 CANADIANS IN THE FIELD IN 2001-02



-  Volunteer cooperants recruited and assigned: **162**
-  Managers and technical advisers: **28**
-  Youth interns: **23**
-  Consultants: **10**
-  Canadian partner: **1**

# Financial Statements



## Statement of revenues and expenses

year ended March 31, 2002

	2002 \$	2001 \$
<b>Revenues</b>		
CIDA - Partnership	6,389,731	6,294,665
CIDA - Bilateral and other	16,689,945	13,516,417
Other funding organizations	11,617,774	12,128,922
Donations	1,384,686	1,329,814
Contributed services (Note 7)	4,076,047	3,810,458
Other revenue	248,123	172,591
	40,406,306	37,252,867
<b>Expenses</b>		
Offices and departments	6,341,335	6,146,122
Programs	29,725,240	27,035,607
Contributed services (Note 7)	4,076,047	3,810,458
Amortization of capital assets	124,348	120,400
	40,266,970	37,112,587
<b>Excess of revenues over expenses</b>	139,336	140,280

## Balance sheet

as at March 31, 2002

	2002 \$	2001 \$
<b>Assets</b>		
Current assets		
Cash	4,700,089	9,247,945
Accounts receivable	2,125,234	1,966,988
Prepaid expenses	643,942	260,202
	7,469,265	11,475,135
Investments (Note 3)	379,543	362,335
Capital assets (Note 4)	2,121,846	844,571
	9,970,654	12,682,041
<b>Liabilities</b>		
Current liabilities		
Accounts payable and accrued liabilities	1,317,171	1,145,863
Deferred contributions		
CIDA (net of an account receivable of \$688,744; \$1,269,124 in 2001)	2,529,956	5,778,697
Other	2,384,204	3,303,260
Current portion of long-term debt (Note 5)	51,100	-
	6,282,431	10,227,820
Deferred contributions related to capital assets	153,241	-
Long-term debt (Note 5)	941,425	-
	7,377,097	10,227,820
<b>Net assets</b>		
Invested in capital assets	976,080	844,571
Restricted for endowment purposes (Note 6)	437,530	437,530
Unrestricted	1,179,947	1,172,120
	2,593,557	2,454,221
	9,970,654	12,682,041

## Statement of changes in net assets

year ended March 31, 2002

	Invested in capital assets \$	Restricted for endowment purposes \$ (Note 6)	Unrestricted \$	Total	
				2002 \$	2001 \$
<b>Balance, beginning of year</b>	844,571	437,530	1,172,120	2,454,221	2,201,241
Excess (deficiency) of revenues over expenses	(124,348)	-	263,684	139,336	140,280
Endowment contributions	-	-	-	-	112,700
Investment in capital assets, net offinancing and deferred contributions	255,857	-	(255,857)	-	-
<b>Balance, end of year</b>	976,080	437,530	1,179,947	2,593,557	2,454,221

## Statement of cash flows

year ended March 31, 2002

	2002 \$	2001 \$
<b>Operating activities</b>		
Excess of revenues over expenses	139,336	140,280
Item not affecting cash and cash equivalents		
Amortization of capital assets	124,348	120,400
	263,684	260,680
Changes in non-cash operating working capital items (Note 8)	(4,538,475)	3,361,455
	(4,274,791)	3,622,135
<b>Financing activities</b>		
Increase in long-term debt	992,525	-
Contributions related to the acquisition of the building	153,241	-
Endowment contributions	-	112,700
	1,145,766	112,700
<b>Investing activities</b>		
Acquisition of investments	(17,208)	(362,335)
Acquisition of capital assets	(1,401,623)	(90,160)
	(1,418,831)	(452,495)
(Decrease) increase in cash and cash equivalents	(4,547,856)	3,282,340
Cash and cash equivalents, beginning of year	9,247,945	5,965,605
<b>Cash and cash equivalents, end of year</b>	4,700,089	9,247,945
Supplementary information		
Interest paid	11,140	-

# Notes to Financial Statements

year ended March 31, 2002

## 1. Description of organization

The Centre d'Étude et de Coopération Internationale is incorporated under Part III of the *Companies Act* (Québec).

The Centre takes part in activities to promote economic, social and cultural development in Third World countries by training and sending volunteers and technical assistants to these areas, undertaking projects, conducting research and publishing special works.

## 2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles and include the following significant accounting policies:

### a) Revenue recognition

The Centre follows the deferral method of accounting for contributions. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

### b) Foreign transaction recognition

The Centre accounts for its expenses using recognized accounting practices for this type of organization:

i) Capital expenditures incurred for overseas activities are charged as operating expenses.

ii) Overseas expenses are recorded when expensed.

iii) Gains or losses due to changes in exchange rates are charged to the programs to which they are related.

iv) Other contributions for technical assistance to the Volunteers and Partnership Program represent overseas partners' share of living allowances and volunteer housing.

v) Overseas work allowances are recorded prorated on the number of months elapsed in the contract of the volunteer, and the travel assistance program is recorded at the time of the signing of the volunteer's contract.

### c) Capital assets

Capital assets are recorded at cost and are amortized using the following methods and rates:

Building	Straight-line	4%
Library	Straight-line	5%
Furniture and equipment	Declining balance	20% and 30%
Leasehold improvements	Straight-line	20%
Audiovisual equipment	Declining balance	20%

## 3. Investments

	2002		2001	
	Book Value \$	Market Value \$	Book Value \$	Market Value \$
Money market	15,656	15,656	18,747	18,747
Bonds and debentures	161,949	162,433	151,122	152,558
Canadian equity funds	168,104	137,365	158,837	126,889
Foreign equity funds	33,834	27,960	33,629	28,582
	<b>379,543</b>	<b>343,414</b>	<b>362,335</b>	<b>326,776</b>

## 4. Capital assets

	2002			2001
	Valuation* Cost** \$	Accu- mulated Amorti- zation \$	Net Book Value \$	Net Book Value \$
Building and land	1,329,404	-	1,329,404	-
Furniture and equipment**	1,199,039	897,098	301,941	316,401
Library*	542,607	54,260	488,347	515,477
Leasehold improvements**	-	-	-	10,000
Audiovisual equipment**	35,719	33,565	2,154	2,693
	<b>3,106,769</b>	<b>984,923</b>	<b>2,121,846</b>	<b>844,571</b>

## 5. Long-term debt

	2002 \$	2001 \$
Loan secured by a first-rank hypothec on the building for a maximum authorized amount of \$1,121,250, payable in monthly instalments of \$3,738, plus interest calculated at 7.05%, due January 15, 2017	942,525	-
Loan payable in annual instalments of \$6,250 plus interest, due in December 2009, non-interest bearing for the first three years, bearing interest at 1% the fourth year, 2% the fifth year, 3% the sixth year, 4% the seventh year and 5% the eighth year	50,000	-
	<b>992,525</b>	<b>-</b>
Current portion	51,100	-
	<b>941,425</b>	<b>-</b>

Estimated principal payments to be made in each of the next five years are as follows:

	\$
2003	51,100
2004	51,100
2005	51,100
2006	51,100
2007	51,100

## 6. Net assets restricted for endowment purposes

Net assets restricted for endowment purposes are as follows:

a) an amount of \$303,450, subject to external restrictions requiring that any resources be maintained permanently in the Fonds Pelletier. The related investment income is used to finance projects aimed at education and training for women and girls;

b) an amount of \$134,080, subject to external restrictions requiring that any resources be maintained permanently in the Fonds Jean Bouchard. The related investment income is used to finance projects aimed at basic human needs.

## 7. Contributed services

Contributed services represent the value of the unpaid contribution provided by the volunteers. The value of this contribution for 2001-2002 is estimated at \$38,453 (\$37,915 for 2000-2001). This amount was obtained from a study conducted in February 1994 and indexed for the Consumer Price Index for 1995-1996 to 2001-2002. The number of volunteers, expressed in persons/years, is 106 in 2001-2002 and 100.5 in 2000-2001.

## 8. Changes in non-cash operating working capital items

	2002 \$	2001 \$
Accounts receivable	(148,575)	(513,835)
Prepaid expenses	(383,740)	353,369
Accounts payable and accrued liabilities	161,637	(105,785)
Deferred contributions	(4,167,797)	3,627,706
	<u>(4,538,475)</u>	<u>3,361,455</u>

## 9. Commitments

The Centre is committed under renewable, non-cancellable leases for administrative premises and equipment for a total of \$114,162 as follows:

	\$
2002-2003	70,279
2003-2004	15,352
2004-2005	10,375
2005-2006	10,375
2006-2007	7,781

## 10. Contingency

The Centre granted CIDA two letters of credit, each in the amount of \$200,000, to finance projects. The letters, due September 30, 2002 and December 31, 2002, are secured by accounts receivable.

## Auditors' Report

To the Members of the Board of the  
Centre d'Étude et de Coopération Internationale

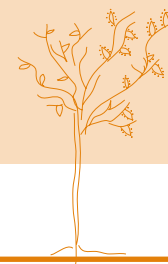
We have audited the balance sheet of the Centre d'Étude et de Coopération Internationale as at March 31, 2002 and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Centre's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Centre as at March 31, 2002 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

*Suzanne Bégin / Deloitte & Touche*

Chartered Accountants  
May 31, 2002



# Members of the Corporation in 2001-02

## Former cooperants

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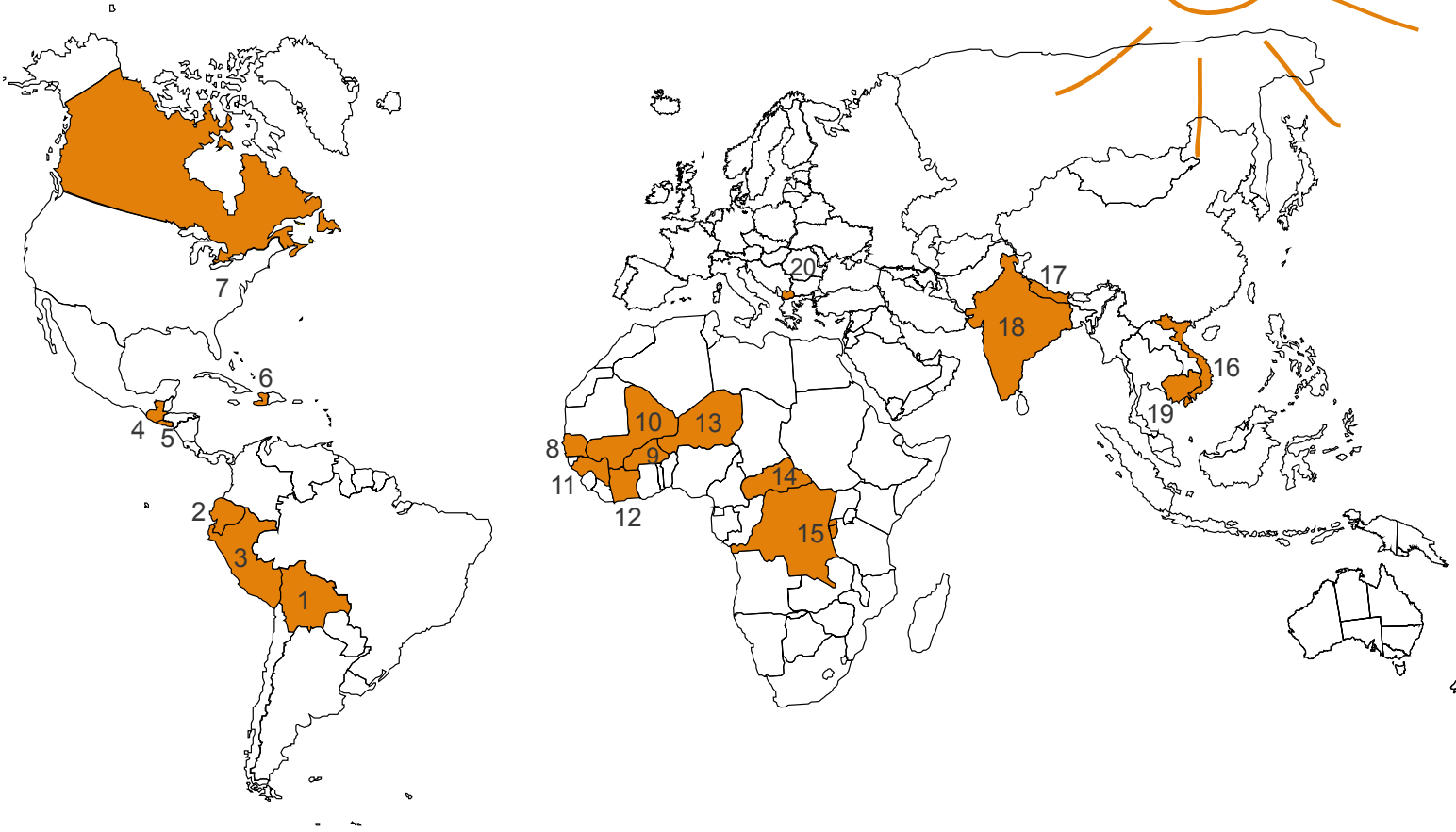
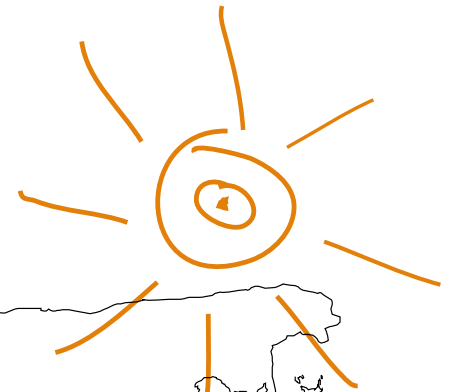
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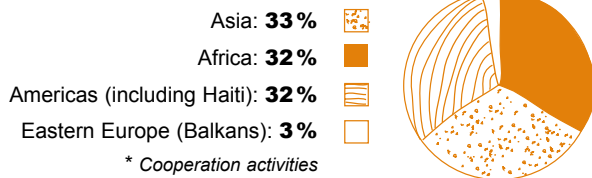
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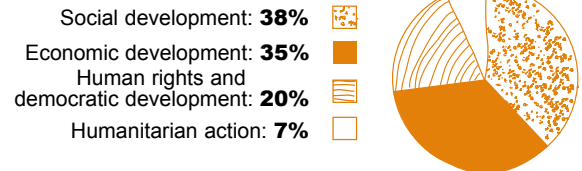
# CECI around the world



**BREAKDOWN OF OPERATIONS BY REGION IN 2001-02\***



**BREAKDOWN OF OPERATIONS BY SECTOR IN 2001-02**



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