



2014-2015 ANNUAL REPORT



## PRODUCTION

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Affaires étrangères, Commerce  
et Développement Canada

Foreign Affairs, Trade  
and Development Canada

# Innovating in a Sustainable and Inclusive Manner

In the places we work, 2014–2015 was dictated by human security issues and natural disasters: conflicts in West Africa, the Ebola epidemic in Guinea, Typhoons Hayain and Hagupit in the Philippines and recurrent drought and food crises in the Sahel.

Global warming has unleashed forces that are severely affecting some of the world's poorest populations. Decline in arable land, depleted food reserves, increased flooding, prolonged drought and steadily increasing numbers of hurricanes, typhoons, and earthquakes displace large populations and aggravate poverty.

CECI's teams and partners were mobilized to bring a swift and adequate response to the needs of the most vulnerable populations. This report presents our activities and the way we obtain development results, in spite of and through these crisis situations.

This year, the government officially confirmed a third phase of funding for our volunteer cooperation program, Uniterra (2015–2020). The program is jointly run with our long-term partner, World University Service of Canada (wusc). It operates in 14 countries and aims to improve the socioeconomic living conditions of over 5 million people, of whom 60% are women and 50% are young people. Each year, Uniterra will mobilize and deploy 600 volunteers from Quebec and the rest of Canada to build the capacities of over 170 partner organizations in the South. This is an exciting challenge for all of us!

Implementation of the five-year strategic plan adopted by CECI's General Assembly also got underway in 2014–2015. We worked to train country teams to become self-sufficient, especially in the area of program development. We also focused on expanding membership in our organization so that representatives from our country teams gradually become full voting members. In addition, we have convinced several civil society organizations at home to join us as associate members. These initiatives are opening up new avenues for cooperation and will bring new lifeblood into our organization.

The International Forum on major development debates that took place in Montreal on January 23–25 also served as an important venue for mobilization for CECI. It brought together high profile speakers from several regions around the world. The event generated enormous interest and was attended by over 500 people.

This annual report provides you with a comprehensive overview of our accomplishments in 2014–2015, illustrating the dynamic nature, ambitiousness and commitment of our teams.

We would like to express our heartfelt thanks all our partners, volunteers, members and donors as well as to our board of directors and the entire CECI team in the field and in Canada.

Together, we will continue to work hand-in-hand with organizations in Canada and abroad to change lives and to contribute to creating a more equitable world.



**Robert Perreault** PRESIDENT | **Claudia Black** EXECUTIVE DIRECTOR



## 2014–2015 ANNUAL REPORT



Building  
on Knowledge  
while  
Demonstrating  
Innovation

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*Women and girls are a major focus of CECI's sustainable development projects.*

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# A Strong, International CECI to Rally for Change

In 2014–2015, the five-year strategic plan (2014–2019) adopted by CECI's General Assembly in 2013 began to take effect.

As CECI implements its strategic plan, it aims to strengthen its position within the international cooperation community to ensure its mission to fight poverty and exclusion is carried out effectively.

The combination of climate change and market fluctuations related to oil prices has raised production costs, which has had a direct impact on economic and agricultural development in the poorest populations. We are witnessing increasing poverty and a widening social inequality gap. In light of this, it is even more important to build a strong, international CECI that can rally key players for change in both the South and the North so as to promote sustainable socio-economic development, reduce poverty, establish egalitarian gender relations and build the security of the most vulnerable populations.

## Four organizational priorities have been identified:

- Promote CECI country teams' autonomy and their transformation into national entities in charge of developing their own programming in cooperation and synergy with the head office.
- Transform CECI's governance and membership structures to reflect the organization's ties to civil society in the countries where we operate and to further anchor CECI in Quebec civil society.
- Increase diversification of CECI's funding sources in order to decrease dependence on government funding.
- Increase CECI's visibility by projecting a strong, distinctive image to donor agencies, political representatives and operational partners in Canada and in our countries of operation.

## Our Expertise — A Cut above the Rest in the Face of Global Upheaval

Our work in the field and know-how are rooted in four main areas of expertise that have been developed over the years and demonstrate our organization's ability to adapt to the changing world of international cooperation. This judicious blend of know-how and innovation has enabled us to contend with a world where climate change, economic crisis and conflict are pushing impoverished populations to migration routes. We have expertise in:

We reaffirm our commitment to concentrating and consolidating our efforts into four areas of operation, with democratic governance remaining firmly at the core of our development approaches. Cooperation with local actors is the foundation of all our operations.

**We believe it is important to more systematically integrate issues surrounding climate change, environmental protection and sustainable development into our approaches.**

- ECONOMIC DEVELOPMENT
- FOOD SECURITY
- HUMAN SECURITY
- GENDER EQUALITY

## A Strategic and Collaborative Approach to Sustainable Development

Over the years, CECI has developed a consortium approach. These partnerships enable our organization to share expertise, work methods, resources and contacts. CECI maximizes its chances of success in achieving results by forging relationships of trust based on complementary strengths and know-how.

### Cooperation is combining experience and knowledge

Some strategic consortia facilitate joint, diversified program development. These partnerships have been the foundation of our volunteer cooperation programs with other NGOs in Quebec and in Canada.

CECI and the **World University Service of Canada (WUSC)**, our main partner, have jointly implemented the Uniterra program for eleven years. One of the foremost Canadian volunteer cooperation and international development programs, Uniterra offers opportunities for individuals and organizations to make a difference in 14 developing countries. We have also teamed up to develop other joint projects. Since 2005, CECI has also implemented the Volunteer Cooperation Program in Haiti in consortium with **WUSC**, the **Fondation Paul Gérin-Lajoie** and **CESO**.

### Partnerships for sustainable development

Other consortia serve as a means to provide quick and effective response to emergency situations.

These temporary arrangements in response to specific emergency situations often become recurrent. In 2014–2015, two such partnerships, one with French NGO ACTED and the other with Filipino NGO CONCERN, were especially active.

Likewise, the *Alliance agricole internationale (AAI)*, a strategic partnership that joins the forces of CECI, the *Société de coopération pour le développement international (SOCODEVI)* and the *Union des producteurs agricoles – Développement international (UPA-di)*, has enabled us to support sustainable agricultural development. Through cooperative businesses, development in the agribusiness sector in poor countries aims to strengthen the economic stakeholders most capable of developing the potential of rural and urban areas.

Global warming has unleashed forces that are severely affecting some of the world's poorest populations, such as decline in arable land, depleted food reserves, increased flooding and prolonged drought. One fifth of the world's population lives in coastal areas and is increasingly threatened by rising sea levels and flooding. Climate change is also causing greater numbers of hurricanes, typhoons, tsunamis and earthquakes — events which displace large populations.

In 2014, the number of internally and externally displaced persons reached unprecedented levels. Human migration brought on by food, economic and climate insecurity, as well as by armed conflict has sped up and increased.

In 2014–2015, CECI teams and their partners were mobilized during the Ebola epidemic that hit West Africa and continues to ravage the region. This is the worst epidemic since the virus appeared in 1976, having claimed the lives of 11,310 of some 28,000 people infected by the disease to date, according to WHO reports. The flare-up began in December 2013 in Guinea, which remains one of the hardest hit countries along with neighboring Sierra Leone and Liberia. Ninety-nine percent of deaths from the Ebola virus occurred in these three states. However, efforts to fight the virus are bearing fruit and the situation has stabilized.

All the while, CECI has continued responding to food crises in the Sahel, a region beset with drought and early onset of the hunger gap for over five years. CECI also pursued post-emergency development work in the Philippines.

# At the Heart of Our Mission

## Food Security

### SENEGAL

Since 2008, food crises caused by prolonged drought, poor harvests and price inflation of basic foodstuffs have plagued Senegal. In 2014, 2.25 million people were affected by food insecurity, including 340,000 children under the age of 5 who suffered from acute malnutrition and 79,000 from severe acute malnutrition.

With funding from USAID, CECI and its partners, the *Fédération des associations de Fouta pour le développement* (FAFD) and French NGO ACTED, have been responding to the food crises in Matam and Podor in northern Senegal by providing support to the poorest families during the lean period. The goal is twofold: grow enough food for household consumption and create income-generating activities through the sale of vegetables:

- **2,007** families (14,049 people) received cereal seeds, which supported the production of 452,109 tons of cereal.
- **127** plows were distributed to benefit the group as a whole.
- **4,446** women received vegetable seeds, which supported the production of **240,061** tons of vegetables.
- **893** households (**11%** of which were headed by women, **6,125** people in total) received feed for livestock.
- **6,125** beneficiaries received cash grants in the amount of 70,000 FCFA (approximately CDN \$150) to restart their economic activities.
- **1,172** households received direct, unconditional cash transfers to meet the basic food needs.
- **3,406** people were informed about good food, nutrition, health and hygiene practices.
- **2,756** children 6 to 59 months of age were screened for malnutrition and **10** of them were referred to the closest treatment centers.

### MALI

In Mali's Timbuktu region, with support from USAID, CECI carried out a project to revive food security and resiliency for vulnerable people affected by the armed conflict that has waged since 2012.

The project supports 29 villages in 8 Cercle de Dire communes and has helped boost agricultural production by providing inputs to farming families. It has also contributed to restoring non-farming livelihoods in vulnerable households headed by women, elderly persons or people living with disabilities through a direct and unconditional cash transfer program (CTP).

- **25** irrigated areas were restored through cleaning and rebuilding of irrigation canals done using the Cash for Work method.
- **2,500** farming households (**1,500** men and **1,000** women) received agricultural inputs to farm their rice fields, which supported the production of **10,813** tons of paddy rice.
- An **80%** increase in agricultural production was recorded in 2014 compared to 2013.
- **1,363** women market gardeners received seeds and a tool kit including items such as wheelbarrows, shovels, rakes, shears and buckets. They also benefitted from the rebuilding of wells and the installation of fences. This support enabled them to produce **88,088** tons of vegetables.
- **600** vulnerable households (including **347** headed by women) received US\$150 to restart their economic activities and rebuild their livelihoods.

.....  
*In some cases, up to 80% of coconut forest infrastructures on the path of typhoons Haiyan and Hagupit were destroyed.* ➔  
.....

# The Ebola Epidemic

## GUINEA

CECI contributed to breaking the cycle of Ebola contamination this year, acting in concert with Relief International (RI) and Action Against Hunger (ACF), and with financial backing from USAID. Awareness raising and social mobilization activities were led to this end in the Boke and Boffa districts in Guinea.

- **250** community health workers were recruited and trained.
- **60** traditional healers and **73** leaders of women's and youth organizations were trained.
- **283** teachers helped form WASH clubs in schools to promote hygiene.

- **10** performing arts troupes performed skits, songs and poems for **1,000** spectators to raise awareness on the causes of the disease and how to prevent it.
- **117,470** households, comprising **869,624** individuals (including **448,659** women), were sensitized through door-to-door campaigns, and **107,468** people, the majority of whom were women, were reached through activities held in **82** public places.
- **91,480** hand-washing kits were distributed to the same number of households.
- **193,410** bars of soap were handed out in schools, health centers and outposts and prisons.

# Post-Emergency Intervention

## PHILIPPINES

In the aftermath of the super typhoons Haiyan and Hagupit that struck the Philippines on November 8, 2013, and on December 6, 2014, CECI provided assistance to the most vulnerable populations in Tacloban, Palo and Tolosa in the Leyte province, in Maraubut in the province of Western Samar, and in Oras, Dolores, Can Avid and Taft in the province of Samar East. CECI's actions supported quick recovery of the local market and economic activities for those hit hardest.

The activities were led in partnership with Center for Emergency Aid and Rehabilitation (CONCERN), a local NGO, and with the financial support of the Canadian government.

- **9,645** households (**38,225** people) benefitted from interventions aimed at rapid recovery of economic activities in local communities and improving living and safety conditions.
- **1,536** women, **327** farmers, **489** fishers, **86** rickshaw taxis operators and **20** seamstresses received support to quickly restart their businesses.
- **1,623** new houses were built.
- **535** temporary shelters were built.
- **29** solar streetlights were installed.



The volunteer cooperation programs led by CECI in partnership with other Quebec and Canadian NGOs help improve the socioeconomic conditions of underprivileged and marginalized populations, especially women and youth.

The programs focus on building the capacities of key organizations from the public and private sectors and from civil society who aim to:

- improve access to health services and education
- improve production, processing and access to markets for farmers, fishers and artisans
- promote integration of gender equality
- engage organizations in the political dialog around issues that concern them.

## Uniterra Volunteer Cooperation Program

2014–2015 was the sixth and final year of phase two of Uniterra’s volunteer cooperation program. CECI and WUSC, partner organizations that jointly run the program, signed a new five-year agreement with the Department of Foreign Affairs, Trade and Development (DFATD). The third phase of the Uniterra program has been in progress since April, 2015.

### Since 2009, the Uniterra program has:

- cooperated with **2,585** volunteers
- supported **134** partner organizations
- operated in **13** countries
- helped create **6,864** programing management tools
- directly benefitted **360,606** people (**60%** women)
- indirectly benefitted **1 million** people.



*In Senegal, the Bey Dunde project is promoting good practices to improve and preserve soil fertility, ensure sound management of pesticides and fertilizers and preserve water resources.*

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## Volunteer Cooperation Program in Haiti

2014–2015 was intended to be the fifth and final year of the volunteer cooperation program in Haiti (PCV Haiti). However, in late March 2015, while preparing for the project’s closing forum scheduled for May 7 to 8, 2015, at the Hotel Montana in Port-au-Prince, the team was informed that the program would be extended for 18 months.

### In 2014–2015, PCV Haiti:

- cooperated with **54** volunteers, **30** of whom were women, and **8** Canadian interns, **1** of whom was a woman
- supported **25** partners from government, the private sector and civil society
- built the capacities of **1,550** government, local administration and civil society professionals (**35%** women) in the areas of management, customer service and communication
- built the management and teaching capacities of **1,091** actors (**31%** women) working in elementary education
- built the capacities of **1,150** actors (**30%** women) in business management and business and investment services
- benefitted **65,500** people.

# Volunteer Cooperation for Sustainable Development

The environment is an important focus in all of CECI’s volunteer cooperation programs. Several specialists have been recruited as volunteers to improve understanding of the environmental issues our partners face in the field and to help them identify solid commitments that help the environment.

In **SENEGAL**, the Bey Dunde project, which translates from Wolof as “farming for sus-tenance,” is implemented by *Alliance Agricole Internationale* in cooperation with the *Fédération*

*des périmètres autogérés*. The contribution Uni-terra’s volunteers have made to the program has helped **8,000** farmers adopt practices that are sustainable, environmentally responsible and healthy for people. One of the accomplishments has been to set up multi-service treatment groups to place urea and apply phytosanitary treatments.

In **HAITI**, a producer association promoting cultural, economic and social development in Bellevue la Montagne (*Association des*

*producteurs et productrices pour le développement culturel, économique et social de Bellevue la Montagne*) now has an orchard of **1,350** moringas, small drought-resistant trees that grow quickly. The association reuses plastic bottles to start plant seedlings, create hanging mini-gardens and apply passive watering techniques in vegetable gardens. The association also composts. Five of the association’s members attended training in bio-intensive agriculture and then transferred their knowledge of green practices (e.g., using less chemical inputs) to local farmers.



# HAITI

Haiti, the poorest country in the western hemisphere, has not been spared by climate change. In recent years, the rainy season has become increasingly irregular, with periods of excessive rainfall followed by drought.

The sheer scale of the damage caused by the 2010 earthquake and the 2008 hurricanes clearly demonstrated the country's level of vulnerability, which stems from rapid environmental degradation brought on by the exhaustion of resources by an impoverished population. Poor land use management, fragile infrastructure and weaknesses in government further exacerbated the situation.

In 2014–2015, CECI collaborated with the local authorities to strengthen communities' ability to handle natural disasters, improve living conditions, create safe living areas and improve farming techniques to ensure food security and environmental protection.

## Risk and Disaster Management

CECI worked to improve the living conditions of **18,000** families in Carrefour-Feuilles, a heavily populated Port-au-Prince neighbourhood that was hit hard by the earthquake on January 12, 2010:

- More than **3** km of concrete stairs, streets and passageways were laid.
- **1,648** meters of pipes in the drinking water network were repaired.
- **17,650** people benefitted from temporary jobs.
- **55** families (**330** people) who had been living in makeshift shelters since the January 12 earthquake were voluntarily resettled.
- Living conditions were improved for **529** families (around **3,174** people).

In partnership with Civil Protection, CECI provided **30** municipal civil protection committees (CCPCs) with technical emergency planning support for responding to emergencies and natural disasters. A detailed assessment of their needs was taken into account during this process.

## Sustainable Economic Development

Through the *Alliance agricole internationale* and with financial backing from the Inter-American Development Bank (IDB) and the Global Agriculture and Food Security Program (GAFSR), CECI has provided support to **12,000** farmers in the coffee, cacao, rice, horticulture and agroforestry garden industries on **4,559 ha** of land and financed **20** fruit, vegetable and cereal processing micro-enterprises. In addition, **60** youth received training in earthquake-resistant construction techniques.

.....  
Youth involvement and gender equality always play a central role in our work. →  
.....

# Building a Living Environment

It was agreed to strengthen the consultation and management structure for the Nord tourist destination, called the *Organisation de gestion de la destination touristique Nord* (OGDN), by mobilizing Canadian volunteer cooperants. In August 2014, **Transat** and CECI carried out a joint mission in the Haiti's Nord department to explore opportunities for the two organizations to work together to promote and enhance tourism in Haiti.

### CECI's 2014–2015 Operations in Haiti Benefitted:

- **31,470** people directly, of whom **13,317** are women
- an estimated **237,224** people indirectly.

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# Africa under Climate Pressure



# AFRICA

In Africa, climate change is ushering in unprecedented challenges: lower crop yields, late or longer hunger gaps and irregular rainy seasons. Food security is eroding, with **65%** of the active population relying on agriculture for sustenance. Today, **20,5 million** people suffer from hunger in Sahel.

In 2014–2015, several of CECI's operations in West Africa were to provide humanitarian assistance. We have also worked to build the people's agricultural capacities and to help victims of conflict and violence.

## Sustainable Economic Development in Agriculture

Since 2012, the crisis in Mali has taken a heavy toll on the population. One such effect has been unstable agricultural production, especially since the government suspended distribution of fertilizers and direct budgetary aid. CECI has therefore been working with Mali's most vulnerable populations to help ensure food security where it is constantly under threat and where the people are most exposed to agroclimatic risk.

In the region of Segou, CECI teamed up with the *Fédération Faranfasi So Niono*, a group of farmer-operated service centres, to:

- produce **50,000** tons of rice
- benefit more than **4,500** family farming operations
- create **13** permanent jobs
- set up **5** women rice parboiler associations.

In the regions of Segou, Koulikoro, Mopti and Sikasso, CECI has also launched a five-year project, called Feere Diyara, to reduce poverty rates among cereal and vegetable producers by:

- strengthening the capacities of 16 cooperatives and associations with a total **27,775** members.

With *Alliance agricole internationale* (AAI) in a World Bank-funded initiative CECI contributed to improving agricultural competitiveness and diversity by:

- boosting the revenues of **600** small — and medium — sized agricultural, livestock and fishing enterprises.

In several West African countries, rice has been gaining popularity, yet production does not always keep up with demand. Countries have resorted to importing rice and have thus been greatly affected by climbing world prices. To reduce dependence on the market, CECI has implemented projects funded by the Canadian government targeting rice self-sufficiency.

- In Senegal, AAI supports more than **8,500** rice producers, benefitting **600,000** people.
- In Burkina Faso, CECI supports **5,000** rice parboilers, benefitting **220,000** people.

In Burkina Faso, CECI supports the *Association des jeunes pour le bien-être familial de Bogoya* (AJBFB) and their food security strategy targeting orphans, vulnerable children and **100** mother guardians in the Yatenga province by fostering community engagement and income-generating activities:

- setting up orphan and vulnerable children committees in **12** locations
- training 5 association leaders and **144** committee members (**40%** of women) in community actions and advocacy.

## Human Security

With financial backing from the Government of Canada, CECI has continued its work to combat violence against women in the African Great Lakes region while helping roll out a justice, prevention and reconciliation project for people affected by conflict in Mali.

This project, which is carried out in consortium with Lawyers Without Borders (LWB) and the *École nationale d'administration publique* (ENAP), fosters access to justice for victims of the conflict in Mali, especially women and minors, as part of efforts to restore peace in the area.

- **43,000** people are targeted as project beneficiaries.

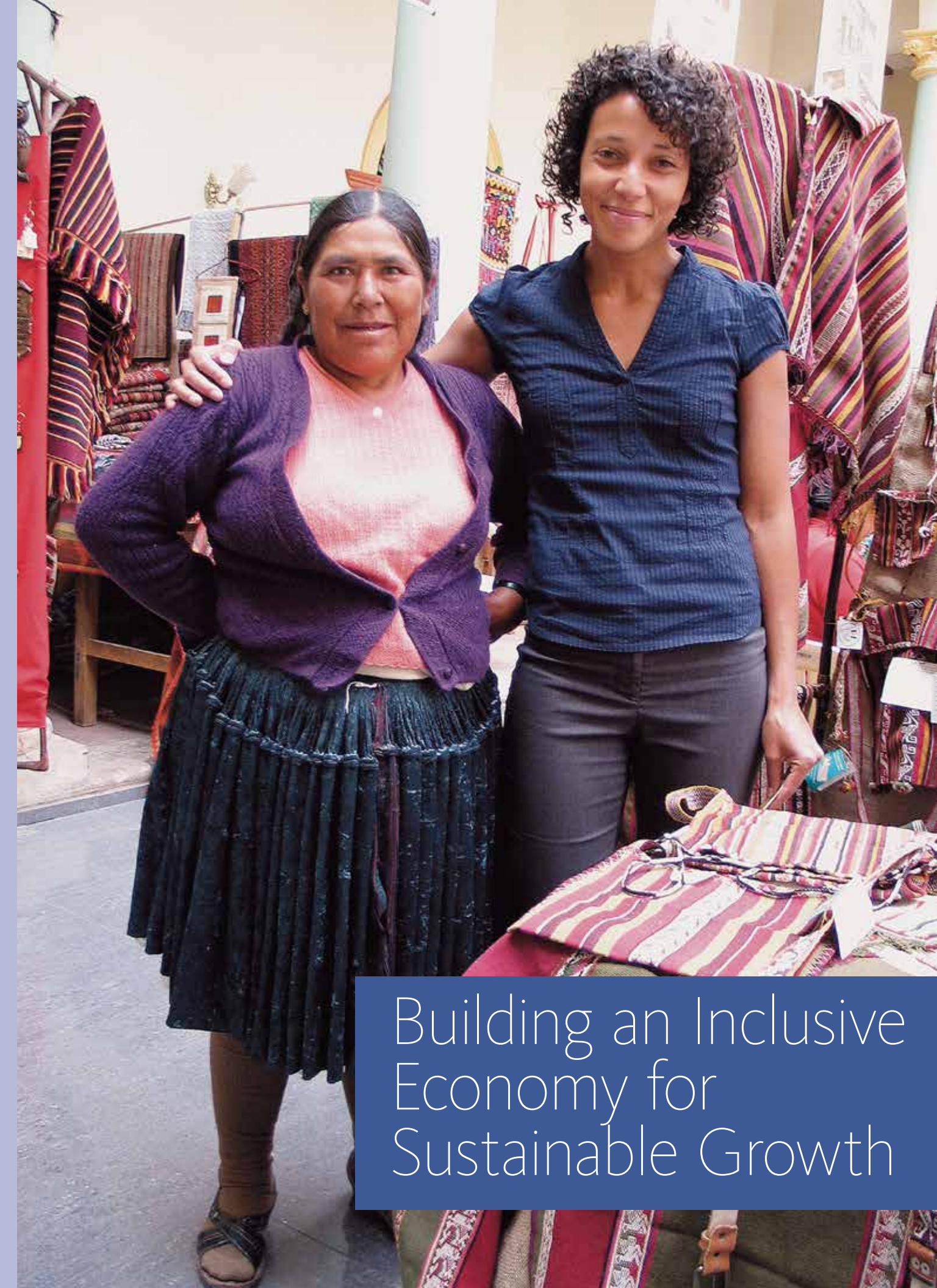
As part of the Malian government's health and social development program, CECI and its partner, the University of Montreal's *Unité de santé internationale*, are working with **700** member associations of the *Fédération nationale des associations de santé communautaires du Mali* (FENASCOM), with financial support from Canadian Government.

The project strengthens governance, participation, accessibility and service quality in the regions of Kayes, Segou and Sikasso. The initiative is based on a cooperative strategy between multiple stakeholders of the decentralized health system. It works to improve cooperation and teamwork capacities and increase the inclusion of women.

- **2.7 million** people including **469,000** children ages 0 to 4 are involved.

Moreover, specific interventions are conducted in the Kayes region, whose population amounts to just over **1 million** inhabitants to reduce maternal and neonatal mortality.

← **PHOTO** In Burkina Faso, an oven powered by rice husks instead of wood has revolutionized the rice parboiling industry. Approximately 0.43 m<sup>2</sup> of wood were burnt to hull a ton of paddy rice, a costly solution that contributed to environmentally destructive deforestation. Rice husks, until recently unused waste at production sites, are now baled for fuel.



Building an Inclusive  
Economy for  
Sustainable Growth

# LATIN AMERICA

In recent decades, Latin America has faced extreme climate conditions. The effects of El Niño, diminishing sources of fresh water, and deforestation have decreased agricultural production.

These problems combined with rapid urbanization have aggravated social segregation, violence and issues surrounding poverty and violence. The risk of conflict is mounting. Cross-border solidarity and political transparency are being put to the test and quick solutions are needed to meet the needs of the people. In 2014–2015, CECI worked in the areas of fair local economic development, agribusiness and violence prevention.

## Human Security and Good Governance

In **Latin America**, violence, crime and extreme vulnerability to natural disasters are serious problems that continue to thwart economic development and the well-being of the people.

In response to these issues, CECI and its partner RTI have been working since 2010 to lead USAID-funded activities for violence prevention in **85** communities in which **700,000** people reside:

- **160,000** youth benefitted from actions offering them professional and economic alternatives.
- **27** community infrastructure projects were carried out, such as restoring schools and playgrounds.

After five years with this project in place, there has been a considerable decrease in criminal activities:

- **60%** decrease in murders
- **43%** decrease in cases of extortion
- **50%** decrease in drug sales
- **27%** decrease in thefts.

In addition, between 2006 and 2014, CECI and Canada's Human Security Program worked to create the Central American Observatory and Index on Democratic Security (OBSICA). The Observatory is now officially recognized by the Central American Integration System (SICA) and by the heads of Central American states. **OBSICA:**

- Develops and strengthens the capacities of civil society organizations and SICA member states so they can produce, use and share strategic information on regional security.
- Provides up-to-date data that is accessible at all times on the OBSICA network.

← *The volunteer cooperation programs help advance our goals of economic empowerment, job creation and better incomes for women and youth.*

## Innovating for Environment

In **Bolivia**, CECI works with local communities to ensure growth, good sustainable management of quinoa production in Los Lípez, and strong dairy production in Viacha by improving pasture management and water use. These projects receive special support from the Canadian government and from the corporate social responsibility fund of local businesses.

### Today:

- **1,122** quinoa producers have been trained in organic farming.
- **51** of these producers have received organic certification and **243** received transitional certification.
- One organic input production unit is now in operation.
- **15** retail stores specializing in organic inputs have opened.
- The incomes of **931** milk producer families have increased.
- Milk production has increased **206%** per cow.

In **Guatemala**, CECI has partnered with SOCODEVI to create jobs in the Solola department, where more than **30,000** families live. The fallout of the 2008 economic crisis and 2009 hurricanes is still widely felt in this region, and the people face major environmental challenges.

With financial backing from the government of Canada, we have helped create jobs in the agriculture and tourist industries:

- **6,748** people (of whom **80%** are women) offer higher quality products and services, and their incomes have increased by **30%** thanks to capacity-building efforts.

In cooperation with the Sustainable Management Authority for the Lake Atitlan Basin and Surrounding Areas (AMSCLAE) and with financial backing from the Inter-American Development Bank (IDB), we are now working to create jobs in waste management and in the sale of recycled materials and organic compost from solid waste. The city of Solola produces **37,447** metric tons of waste annually and **2,213** t empties into the lake. **Objective:**

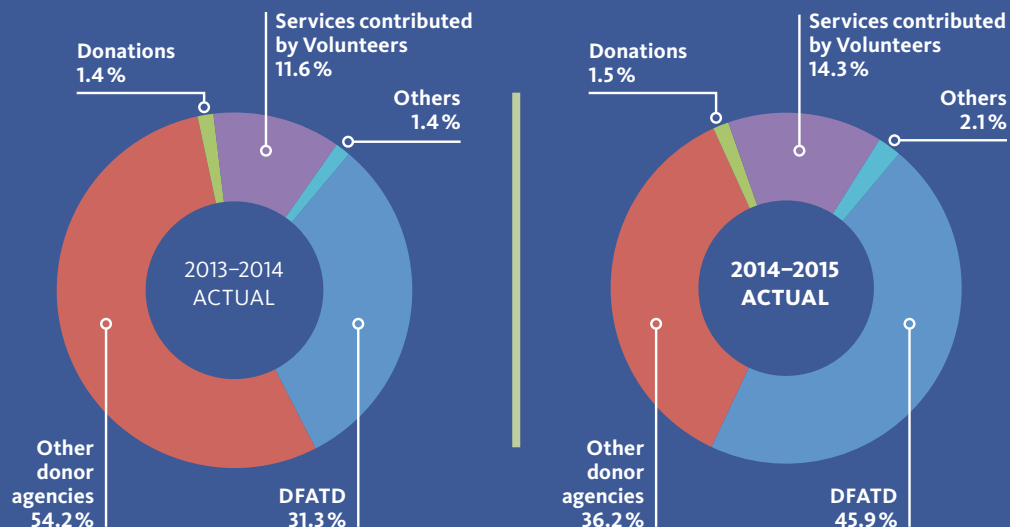
- Improve the economic and environmental living conditions of **321,500** people.

CECI and the Cardamom Exporters Association in **Guatemala** have started a participative project to diversify and commercialize agricultural production. **Objective:**

- Increase gross revenues by **15** to **20%** for **15,000** Mayan producers in the Central region.

# 2014-2015 FINANCIAL INFORMATION

## FUNDING SOURCES



## STATEMENT OF OPERATIONS Year ended March 31, 2015

	2015	2014
	\$	\$
<b>Revenue</b>		
DFATD Partnership	6,919,582	6,841,040
DFATD Bilateral and other	6,712,854	6,720,497
Other funding organizations	10,750,024	23,448,320
Donations	431,282	621,994
Contributed services by volunteers	4,241,173	5,034,115
Other revenue	648,239	593,917
	<b>29,703,154</b>	<b>43,259,883</b>
<b>Expenses</b>		
Programs	21,692,357	33,459,406
Program development	423,700	456,064
Administration	2,249,721	2,228,271
Fundraising activities	146,820	186,431
Interest on long-term debt	87,478	96,398
Amortization of tangible assets	198,356	201,032
Amortization of intangible assets	13,391	13,391
Contributed services by volunteers	4,241,173	5,034,115
	<b>29,052,996</b>	<b>41,675,108</b>
Excess of revenue over expenses before strategic investments	650,158	1,584,775
Strategic investments	396,290	—
<b>Excess of revenue over expenses</b>	<b>253,868</b>	<b>1,584,775</b>

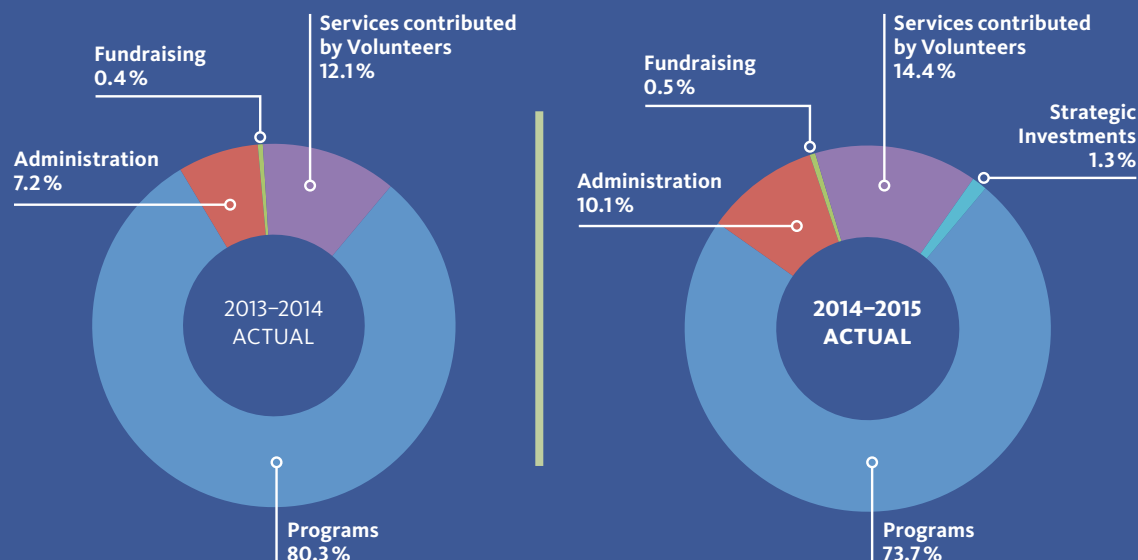
## STATEMENT OF CHANGES IN NET ASSETS Year ended March 31, 2015

	Invested in capital assets	Restricted for endowment purposes	Unrestricted	Total
	\$	\$	\$	\$
<b>Balance, April 1, 2013</b>	1,776,096	564,476	1,560,162	3,900,734
Excess (deficiency) of revenue over expenses	(208,247) <sup>(1)</sup>	—	1,793,022	1,584,775
Acquisition of capital assets	44,250	—	(44,250)	—
Reimbursement of long-term debt	186,481	—	(186,481)	—
Disposal of capital assets	(4,500)	—	4,500	—
Exchange gains on net assets restricted for endowment purposes	—	83,731	—	83,731
<b>Balance, March 31, 2014</b>	<b>1,794,080</b>	<b>648,207</b>	<b>3,126,953</b>	<b>5,569,240</b>
Results of the year				
Excess (deficiency) of revenue over expenses before strategic investments	(208,571) <sup>(2)</sup>	—	858,729	650,158
Strategic investments	—	—	(396,290)	(396,290)
Acquisition of capital assets	124,663	—	(124,663)	—
Reimbursement of long-term debt	194,672	—	(194,672)	—
Donations received and restricted for endowment purposes	—	90,720	—	90,720
Exchange gains on net assets restricted for endowment purposes	—	100,784	—	100,784
<b>Balance, March 31, 2015</b>	<b>1,904,844</b>	<b>839,711</b>	<b>3,270,057</b>	<b>6,014,612</b>

(1) Including amortization of tangible and intangible assets of \$214,423, gains on disposal of automotive equipment of \$4,500, write-off of buildings of \$1,500, less amortization of deferred contributions related to capital assets of \$3,176.

(2) Including amortization of tangible and intangible assets of \$211,747, less amortization of deferred contributions related to capital assets of \$3,176.

## EXPENSES BREAKDOWN



## STATEMENT OF CASH FLOWS

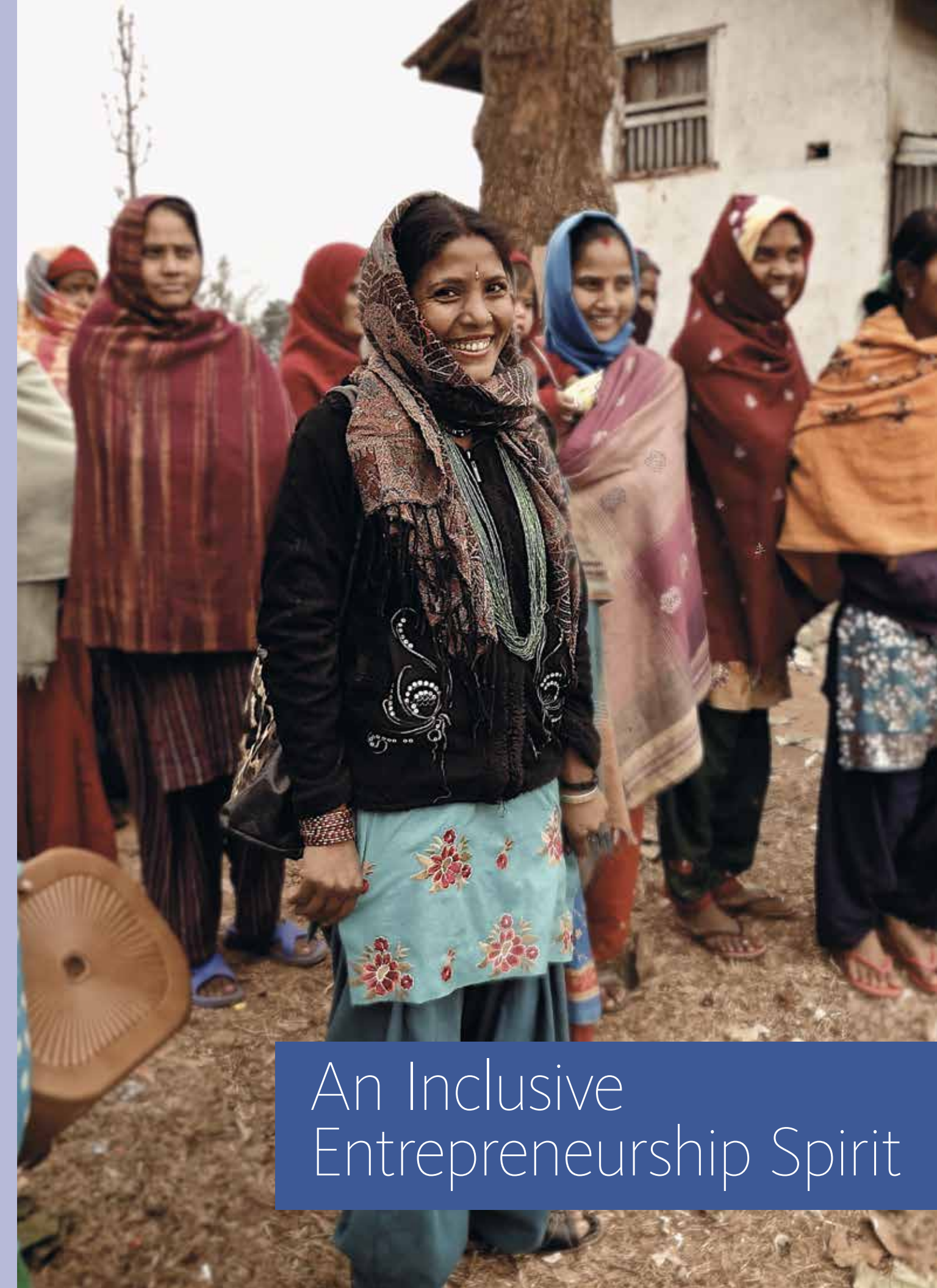
Year ended March 31, 2015

	2015	2014
	\$	\$
<b>Operating activities</b>		
Excess of revenue over expenses	253,868	1,584,775
Adjustments for:		
Gain on disposal of tangible assets	—	(4,500)
Amortization of tangible and intangible assets	211,747	214,423
Amortization of deferred contributions related to capital assets	(3,176)	(3,176)
Write-off of tangible assets	—	1,500
Foreign exchange gain on cash held in foreign currency	(472,553)	(394,338)
	(10,114)	1,398,684
Changes in non-cash operating working capital items	(1,531,983)	(1,245,866)
	(1,542,097)	152,818
<b>Financing activities</b>		
Donations received and restricted for endowment purposes	90,720	—
Reimbursement of long-term debt	(194,672)	(186,481)
	(103,952)	(186,481)
<b>Investing activities</b>		
Acquisition of tangible and intangible assets	(124,663)	(44,250)
Proceeds on disposal of tangible assets	—	4,500
	(124,663)	(39,750)
Foreign exchange gain on cash held in foreign currency	472,553	394,338
(Decrease) increase in cash	(1,298,159)	320,925
Cash, beginning of year	10,427,627	10,106,702
<b>Cash, end of year</b>	<b>9,129,468</b>	<b>10,427,627</b>

## STATEMENT OF FINANCIAL POSITION

As at March 31, 2015

	2015	2014
	\$	\$
<b>Assets</b>		
<b>Current</b>		
Cash	9,129,468	10,427,627
Accounts receivable	2,633,043	500,610
Advances to partners	534,355	52,137
Prepaid expenses	159,845	291,452
	12,456,711	11,271,826
Cash in trust	86,965	49,038
Term deposit in trust	162,170	140,380
Loans and interest receivable	491,471	450,404
Tangible assets	3,453,806	3,527,499
Intangible assets	13,030	26,421
	16,664,153	15,465,568
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	3,334,251	1,739,629
Government remittances	12,031	12,322
Deferred contributions	5,741,267	6,384,537
Current portion of long-term debt	306,715	194,628
	9,394,264	8,331,116
Deferred contributions related to capital assets	86,136	89,312
Long-term debt	1,169,141	1,475,900
	10,649,541	9,896,328
<b>Net assets</b>		
Invested in capital assets	1,904,844	1,794,080
Restricted for endowment purposes	839,711	648,207
Unrestricted	3,270,057	3,126,953
	6,014,612	5,569,240
	16,664,153	15,465,568



An Inclusive  
Entrepreneurship Spirit



# ASIA



Asia has been the hardest hit by climate change and natural disasters. It is home to the greatest number of climate change refugees. Seven of the 10 countries most threatened by rising sea levels are located in Asia, including the Philippines, where CECI is particularly active.

In 2014–2015, CECI focused its efforts on environmental sustainability and economic development in the Philippines and in Nepal. CECI's work in the Philippines is detailed in the Humanitarian Assistance section.

## Sustainable Economic Development

In Nepal, CECI supports economic development at the local level through sustainable, community-led use of natural resources. CECI encourages entrepreneurship, especially among women and youth in marginalized groups.

### Community forestry

Due to a government decentralization policy that gives control of the land and resources to communities, every forest in Nepal today is managed by a Forest User Group (FUG). FUGs are united under the Federation of Community Forestry User's Group of Nepal (FECOFUN). The Canadian government has been financially supporting this organization since 2004. **Results:**

FSC certification is an international certification labeling system that promotes responsible management of the world's forests.

- 13 new FUGs obtained FSC certification, benefitting 7,916 men and 7,821 women, for a total of 35 FSC-certified forests.
- Hand-made paper production increased by 43%, essential oils by 33% and bio-briquettes by 457%.
- Essential oil sales increased and the average price rose by 75%. The average price of hand-made paper increased by 50%, and by 60% for bio-briquettes.
- Some 48,000 people benefitted from these advances.

### Dairy cooperatives

In the Lalitpur district, CECI helped set up four women-run dairy cooperatives to stimulate the local economy and encourage women's participation. We helped the cooperatives improve monitoring of animal health and produce high-quality milk. **Results:**

- 305 women from mixed casts manage a herd of 800 buffalos.
- The women collect 438,000 litres of milk annually.
- 85,000 families benefit from this activity.

### Professional training

In partnership with WUSC and with financial backing from the Asian Development Bank, CECI is helping the Nepalese government implement reforms to improve professional training by encouraging investment from the private sector that will benefit 450,000 people, 40% of whom are women and 30% of whom are ethnic minorities.

### Good Governance and Social Responsibility

CECI also fosters good governance and social responsibility through a project funded by the World Bank that encourages 104 NGOs and the Nepalese government to participate in talks on various societal issues.

Thanks to awareness-raising activities against using unhygienic plastic milk cans, the Lalitpur District Milk Cooperative Union has declared the industry "plastic free" and 230 steel and aluminum cans have been distributed to cooperatives.



# A Strong, Distinctive Image

The 2014–2015 agenda was full of communication and mobilization activities. With the debut of CECI’s new five-year strategic plan, we made clear our intent to ramp up actions that increase our visibility by projecting a strong, distinctive image as part of efforts to reach the plan’s objectives.

## FÉRIA DE MODA

CECI held the third edition of the Féria de Moda at Le Monument-National theatre in December 2014. One hundred spectators watched CECI volunteers show off beautiful, alpaca wool clothing hand crafted by Bolivian artisans who are members of associations CECI supports through the Uniterra program. Clothing sales at the event reaped **\$7,000**.

## PCV HAITI PHOTO EXPOSITION

Twenty photos showcasing the work of volunteers in the Volunteer Cooperation Program (PCV) in Haiti were displayed at the Place du Centre in Gatineau in fall 2014, and again in January 2015 at the Tohu in Montreal, to commemorate the 5th anniversary of the earthquake.

## INVERNESS AFRICAN FESTIVAL

In August 2014, CECI was proud to be a partner of the African Festival in Inverness, which welcomed some 110 festivalgoers. This light-hearted event brought together musicians, singers, dancers and storytellers to celebrate various aspects of African culture. This original idea was the brainchild of **France Houle** and her partner, **Roch Richard**, both former volunteers in Guinea. The first edition of the event took place in 2007.

**HISTOIRE DE DON**  
 DES VOLONTAIRES CANADIENS DU CECI SONT ALLÉS AU MALI APPUYER L'INSTALLATION DE CANTINES SCOLAIRES...

**OBJECTIF**  
 CONTRER LA MALNUTRITION  
 STIMULER LA SCOLARISATION ET L'ÉCONOMIE LOCALE

**SOLUTIONS**  
 1 REPAS/JOUR  
 250K REPAS PAR AN  
 CUISINÉS PAR LES FEMMES DU VILLAGE

**6 TONNES DE CÉRÉALES**  
 ACHETÉES LOCALEMENT

**RÉSULTAT**  
 1879 ÉLÈVES EN SANTÉ  
 ET UNE COMMUNAUTÉ FIÈRE D'Y CONTRIBUER

**AU MALI COMME DANS 17 AUTRES PAYS  
 LE CECI CHANGE DES VIES**

## CECI Airs in 2014

In 2014, CECI launched its very first television commercial. Over one million saw the commercial, which aired on RDI, Télé-Québec, TV5, Explora and Unis and can still be watched on CECI's You Tube channel. CECI also printed five full-page advertisements in *Le Devoir* that were seen by more than **450,000** people and aired radio spots on Radio Ville-Marie.

**"Histoire de don"** (A History of Giving) tells the story of Canadian volunteers on assignment with CECI in Mali to help set up school lunch programs.

## More Active and Innovative than Ever on the Internet!

- **80,000** individual visitors to CECI's website
- **8,000** subscribers to CECI's newsletter
- **4,000** likes on CECI's Facebook page
- **1,700** people following CECI on Twitter
- **1,500** connections on LinkedIn
- **63,645** views of **160** videos on CECI's YouTube channel

### Watch Video from our QWB Interns

We encourage you to go to our YouTube channel to watch a video starring six of our interns in Burkina Faso in the Québec Without Borders (QWB) program, *En solidarité avec le karité*.

### Launch of the Volunteer Blog!

Part of the year was dedicated to setting up CECI's Volunteer Blog, which was officially launched on April 1, 2015. CECI is encouraging all our past, present and future volunteers to share their most memorable, enriching, funny or sad stories from the field.

[www.blogue.ceci.ca](http://www.blogue.ceci.ca)

# A Year of Conferences

## International Forum

The fourth edition of the International Forum was jointly organized by CECI and WUSC and held for the first time in Montreal, from January 23 to 25, 2015. More than **500** specialists, students, volunteers, and representatives from government and the private sector attended the event, over 80 of whom were international delegates, to debate the most important issues in international development today.

During the event, the **CECI Recognition Award** was given to **Jovithe Mukaziya**, who, since October 2010, has been Coordinator for the project Combat Violence Against Girls and Women in the African Great Lakes Region. The award celebrates her generous, sincere commitment toward the organization and its mission.

Thanks to our sponsors: Montreal Council on Foreign Relations (CORIM), *Comité québécois femmes et développement* (CQFD) from the *Association québécoise des organismes de coopération internationale* (AQOCI), Canadian Commission for UNESCO and Transat.

## IVCO

From October 19 to 22, CECI, WUSC and the International Forum for Volunteering in Development hosted the Annual Conference on International Volunteering (IVCO) in Lima, Peru, drawing leaders of volunteer organizations from around the world. The theme for the conference was *Volunteering in a Convergent World: Fostering Cross-Sector Collaborations Towards Sustainable Development Solutions*.

## Francophonie Summit

The 15th annual Francophonie Summit took place in Dakar in September 2014. CECI partnered with Quebec's Minister of International Relations and La Francophonie (MRIF) to set up a kiosk showcasing Quebec (*Espace Québec*), which was run by Mélanie Derail and Nadia Berger, two volunteers from our volunteer cooperation program, Uniterra.

Minister **Christine St-Pierre** made a stop in Thiès to visit the Incubation Centre for Poultry-Sector Trades Development for Women and Youth in Senegal, a project funded by the MRIF through Quebec's international development program (PQDI) and is implemented by CECI.

From 2009 to 2015, the Uniterra program raised the awareness of **14,452,930** people about international development issues; **453,633** of these people decided to take action. In total, **1,020** media items were published!

③ Quebec's Minister of International Relations and La Francophonie, **Christine St-Pierre**, was the guest of honour at the Celebration Night, emceed by dynamic duo **Philippe** et **Myriam Fehmiu** ① and set to the tunes of **DJ B'Ugo** and singer **Pierre Kwenders** ②, Radio-Canada Revelation for 2014-2015. →



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© DAVID CHAMPAGNE/CECI



© CECI

# Exciting Initiatives Led by Outstan

## In 2014–2015:

**1,130 individuals** contributed to CECI's mission by making a donation

As did **62 religious communities**

And **10 businesses**.

**48 runners** were backed by **555 donors**

**14** volunteers who convinced **52** people to support them in their international cooperation internships

Total funds raised: **\$1,034,540**

Annual Campaign: **\$193,456**

Transition Fund: **\$348,500**

Emergency Fund: **\$80,330**

**CECI obtained financial support from numerous sources, both Canadian and international.** CECI wishes to express its deep gratitude to all its financial partners, whose generous contributions enable us to carry out our mission.

- Alcoa Foundation
- American Red Cross
- Asian Development Bank (ADB)
- Australian Aid (AUSAID)
- Caribbean Development Bank (CDG)
- EEM Sustainable Management
- European Union (EU)
- Foreign Affairs, Trade and Development (DFATD) of Canada
- Inter-American Development Bank (IDB)
- Ministère des Relations internationales et de la Francophonie du Québec (MRI)
- Roncalli International Foundation
- Save the Children
- Swiss Agency for Development and Cooperation (SDC)
- Unicef
- United Kingdom Department for International Development (DFID)
- USAID (United States Agency of International Development)
- World Bank (BM)
- World Food Program (WFP)

## Armande Bégin Fund Thank You Yves Pétillon!

In fall 2011, Yves Pétillon, a former volunteer and Executive Director of the organization from 1989 to 1999, propose to CECI to create the Armand Bégin Fund, in memory of his wife. Armande Bégin and Yves Pétillon worked together in Rwanda, Burkina Faso, Peru, Haiti and Mali.

Since then, Yves Pétillon, with the support of his children, Gaël and Loïc, and his daughter-in-law, Sarah, has tirelessly rallied friends and family members around the Armande Bégin Fund. In February 2014, he carried out a volunteer mandate for CECI during which he followed up on projects backed by the Fund.

In 2014–2015, Mr. Pétillon rallied some thirty runners to participate in the Scotia Bank Charity Challenge. The Armande Bégin Fund was ranked the fifth best team in the Challenge's general category, Yves Pétillon was named the 7th best fundraiser.

Mr. Pétillon finds new donors with each passing year and, as at March 31, 2015, had recruited 836 of them! Over the years, the Fund has received \$91,024 in donations, **\$38,476** of which arrived in 2014–2015.



Yves Pétillon

## Scotia Bank Charity Challenge

For the third consecutive year, CECI rallied nearly 50 runners to participate in the Scotia Bank Charity Challenge, held on April 27 at Parc Jean-Drapeau. There was a record turn-out! Our brave participants ran on three teams:

- The **Kim Nguyen** team, for the project to combat violence against women in the African Great Lakes Region.
- The **Stanley Péan** team, for the project to combat violence against women in Haiti.
- The **Yves Pétillon** team, for the Armande Bégin Fund in Mali.

A total of **\$44,349** was raised!



Kim Nguyen, film director, and three volunteers from his team.

# ding Individuals!

## CLUB DES AM BASSA DRICES ceci



  ERIC ST-PIERRE / CECI

2014–2015 was marked by the creation of a women ambassadors club, called the *Club des ambassadrices du CECI*. This idea originated from two heavily involved members, **V ronick Raymond** and **Marie Gr goire**!

The Club brings together influential Quebec women from all walks of life. Its mission is to strengthen women's entrepreneurship in CECI's countries of intervention. The *Club des ambassadrices du CECI* holds fundraising and mentoring activities to encourage economic development for women around the world and gender equality.

In the Club's first year, the ambassadors chose to support **5,000** rice parboilers in Burkina Faso. The goal of this project is to economically empower women by promoting the value of domestically grown

**Marie G goire** and **V ronick Raymond**, initiator of the *Club des ambassadrices*, during the evening of March 24, 2015, accompanied by the ambassador and host of the evening, the actress **Anne-Marie Cadieux**.

parboiled rice and by strengthening rice-parboiler organizations to turn them into profitable, professional businesses that are recognized within the rice industry.

Together, the ambassadors persuaded **207** people in their entourage to support rice parboilers in Burkina Faso. On March 24, 2015 they met with around one hundred people for a cocktail event celebrating the official launch of the Club and announcing its first results.

By March 31, 2015, they had raised **\$44,862**. The ambassadors are active year round! Contributions are still coming in and activities have been planned for 2015–2016!

## Sincere thanks to our ambassadors!

### **Caroline Andrieux**

Founder and Artistic Director at Quartier  ph m re and Fonderie Darling

### **Christiane Beaulieu**

Vice-President of Public Affairs and Communications at A roports de Montr al, Member of CECI

### **Michelle Bussi res**

International Relations Advisor, Member of CECI's Board of Directors

### **Anne-Marie Cadieux**

Actrice

### **Cindy D'Auteuil**

Regional President for the Lanaudi re chapter of the R seau des femmes d'affaires du Qu bec

### **Elisabeth Desch nes**

President of ZA Brand Architecture and Brand Leadership

### **Marie-Claude Fournier**

CEO and Entrepreneur at the Association de la construction du Qu bec, Laval / Laurentians

### **Eliane Gamache Latourelle**

Pharmacist and Entrepreneur

### **Marie Gr goire**

Former member of the National Assembly, Vice-President and Senior Partner at Tact intelligence-conseil, CECI MEMBER

### **Elo se Harvey**

Vice-President of Corporate Development at Groupe CEGER

### **Yolande James**

Former Minister, Commenter at *Club des ex* on RDI

### **France-Isabelle Langlois**

Communications and Development Director at CECI

### **Dominique Lemieux**

Artist Representative and Producer at Dominique gestion artistique Inc.

### **Christine Mariano**

Consulting Services for Entrepreneurs

### **Rosemonde Mandeville**

President and Chief Scientific Officer at Biophage pharma

### **Pauline Marois**

Former Premier of Qu bec

### **Nathalie Pelletier**

Film Director

### **Fannie Perron**

Managing Director and Senior Partner at Atypic

### **Madeleine Poulin**

Journalist

### **V ronick Raymond**

Artist and Communicator, member of CECI

### **Danielle Sauvage**

Cultural Manager and Corporate Director, Vice-President of CECI's Board of Directors.

# Thank you to our generous donors!

In 2014, CECI received a financial contribution of \$250,000 from **Quebecor** to support the efforts of CECI struggle against violence against women through supporting two shelters for battered women in Haiti.

## \$2,000 to \$2,999

### INDIVIDUAL

Jean Vincelette

## \$1,500 to \$1,999

### INDIVIDUAL

Fernand Potvin

## \$1,000 to \$1,499

### INDIVIDUALS

Anne-Marie Cadieux  
 André Côté  
 Pedro Cybis  
 Raymond Germain  
 Étienne Lamy  
 Odette Laplante  
 Pauline Marois  
 Erika Massoud  
 Yves Pétilion  
 Madeleine Poulin  
 Josette Richard

### BUSINESSES, FOUNDATIONS AND ORGANIZATIONS

Aéroport de Montréal  
 Association de la Construction du Québec Laval Laurentides  
 Fondation Carmand Normand  
 Gaz métro  
 Les Gadgets Goodepot Inc.  
 Transat A.T. inc.  
 ZA communication d'influence

## \$500 to \$999

### INDIVIDUALS

Jerry Roman Antonyk  
 Andrée-Anne Bédard  
 John Benjamin  
 Simon Boivin  
 Danielle Bourque  
 François Buggingo  
 Michelle Bussièrés  
 Rosario Demers  
 Ben-Marc Diendéré  
 Lisèlène Dind  
 Ernest Hebert  
 Carmen Houle  
 Claude Labrie  
 Mathilde Lafortune  
 France-Isabelle Langlois  
 Robert Letendre  
 Jean-Philippe Linteau  
 Martin Loiselle  
 Aline Marchand  
 Sylvain Matte  
 Rosalie-Sélène Meunier  
 Robert Perreault  
 Eric Puryear  
 Martine Rivest  
 Frédérique Saint-Julien  
 Desrochers  
 Danielle Sauvage

### BUSINESSES

Sigmum Inc.  
 A. Lassonde Inc.

# Religious Communities

Once again, this year CECI would like to give a special thanks to religious communities for their unwavering support since the organization was founded in 1958. In 2014–2015, religious communities donated \$630,000 to CECI through various initiatives:

- Annual fundraising campaign
- Transition Fund
- Emergency Fund
- Women Rice Parboilers Project of Burkina Faso
- Projects to combat violence in Haiti and the African Great Lakes region
- Food security projects in Sub-Saharan Africa

## A big thanks to these religious communities!

- |  |   |
|--|---|
| Augustines of the Mercy of Jesus                           | Petites Filles de Saint-Joseph                  |
| St. Theresa Missionary Centre                              | Religious Hospitallers of Saint Joseph          |
| Congrégation de Notre-Dame                                 | Servants of the Sacred Heart of Mary            |
| Congregation of the Sisters of our Lady of the Holy Rosary | Sisters of Charity of the Immaculate Conception |
| Congregation of the Daughters of Providence                | Sisters of Saint Joseph of Toronto              |
| Congregation of the Blessed Sacrament                      | Quebec Foreign Mission Society                  |
| Franciscan Sisters Corporation                             | Sisters of the Joan of Arc Institute            |
| Dominican Missionary Adorers                               | Sisters of Charity of Ottawa                    |
| Daughters of the Cross                                     | Sisters of Charity of St. Hyacinthe             |
| Daughters of Wisdom of Canada                              | Sisters of Charity of St. Louis                 |
| Daughters of Marie of the Assumption                       | Sisters of the Presentation of Mary             |
| Daughters of the Heart of Mary                             | Sisters of the Holy Family of Bordeaux          |
| Filles réparatrices du Divin-Cœur                          | Sisters of the Visitation Ottawa                |
| Brothers of St. Gabriel of Canada                          | Sisters of the Holy Cross                       |
| Institute of the Brothers of the Christian Schools         | Sisters of St. Martha of St. Hyacinthe          |
| Missionary Oblate Sisters of St. Boniface                  | Sisters of St. Joseph of St. Hyacinthe          |
| Missionary Oblates of Sacred Heart and Mary Immaculate     | Sisters of St. Joseph of St. Vallier            |
| Franciscan Oblates of St. Joseph                           | Sisters of St. Paul of Chartres                 |
| Daughters of Jesus Charity Works                           | Dominican Sisters of the Trinity                |
| Trinitarian Fathers  | Servants of Our Lady Queen of the Clergy        |
| Petites Filles de Saint-François                           | Ursulines of the Canadian Union                 |

# Homage to Rosario Demers

## 1935 – 2015

Humanist, intellectual and visionary Rosario Demers made a profound difference at CECI and was committed to the organization from the very beginning. His history of missionary work in Africa helped him find his path in international cooperation. Rosario Demers was a director of CECI's Haiti offices from 1985 to 1989. He became a member of CECI in 2007.

Mr. Demers primarily helped train volunteers but also worked with the general public. This

exceptional, well-loved teacher took part in leading CECI's annual international training sessions. For 20 years, he made important contributions to the organization by sharing his knowledge of international relations and his approach to working abroad.

Mr. Demers was an active member of the organization until the final days of his life. He will be greatly missed, as will his much appreciated support of CECI's governance.



Rosario Demers received CECI's Study and Training Award for the organization's 50th anniversary in 2008.

## CECI Members Play a Central Role

As in years past, members played an important role in 2014–2015 in CECI's achievement of its mission by helping strengthen the organization's role in communities. They have been instrumental in our ability to shine and excel.

The members of the corporation played a particularly large role in implementing our four organizational priorities under the 2014-2019 strategic plan, specifically to transform CECI's governance and membership structures to reflect the organization's ties to civil society in the countries where we operate and to further anchor CECI in Quebec civil society.

At the Annual General Meeting held on September 25, 2014, CECI's members agreed to review the general by-laws in order to make necessary changes, such as introducing two new member categories—associate members and pledging members—and creating and gradually implementing advisory committees in some of CECI's countries of intervention.

CECI's members have also gotten involved in fundraising activities, committees and think tanks. The donations, expertise, wisdom and time they have dedicated to us have been invaluable!

### Members of the Board of Directors

Yves Alavo	André Gagnon, s.j.
Sébastien Barangé	Susan Kovac
Michelle Bussi�eres	Kerlande Mibel
Marie-Pierre Chazel, vice-pr�esidente	Jean-Fran�ois Michaud
V�eronique Duchesne, tr�esori�ere	Robert Perreault, pr�esident
Sylvia Dupuis, M.I.C.	Danielle Sauvage, vice-pr�esidente

### Members of the Corporation of CECI

Raymond G.R. Batrie	Jean-Martin Desmarais	Mireille Morin, M.I.C.
Christiane Beaulieu	Mario Dufour	Nancy Neamtan
Pierre B�elanger, s.j.	Anne-Marie Duval	Richard Ouellet
Michel B�elisle	Martine Fillion	Lucie Parent
Pierre Bernard	L�ea Fischer-Albert	Yves P�etillon
Pierre Bibeau	Annie Fortin	Fran�oise D. Pilon
Catherine Binet	Michel Gagnon	Nathalie Proulx
Nicole Boily	Louis-Joseph Goulet, s.j.	V�eronick Raymond
Th�er�ese Bouchard	Manuela Goya	Mario Renaud
Andr�e Bouvette	Marie Gr�egoire	Anie Samson
Lorraine Caza, C.N.D.	Chantal Havard	Michel Samson
Gabrielle Collu	Mich�ele Jodoin	Anne-Marie Saulnier
Claude Corbo	Johanne Journeault	Jean-Fran�ois Simard
Dolores Correa-Appleyard	Fran�ois Lapierre	Monique Simard
Renaud De Plaen	Cl�emence Leblanc	Philippe Sureau
Bernard Decaluw�e	Robert Letendre	Jacques Tousignant
Sacha Declomesnil	Gilles Lussier	Nguyen Huu Trung
Marie-Andr�e Delisle	Daniel Mercure	Monique V�ezina
Alexis Desch�enes	Jean-Joseph Moisset	Jean Vincelette
Georges D�esilets	Nicole Morais	Fran�ois Vitez

### Honorary Members

Diane Bachand	Micha�elle Jean	Fabienne Vachon
Gis�ele Guilbault	Pierre Marc Johnson	
Bernard Hervieux	Jocelyne Rochon	

### Membership Committee

The purpose of this committee is to recognize the organization's members and to increase their participation in activities and in CECI's pursuit of its mandate.

**Th er ese Bouchard**  
**Marie-Pierre Chazel**  
**Mich ele Jodoin**  
**Robert Perreault**  
**Yves P etillon**  
**Philippe Sureau**

### Finance Committee

The purpose of this committee is to support and advise the organization to ensure it is soundly managed.

**V eronique Duchesnes**  
**Susan Kovac**

### Philanthropic Committee

The purpose of this committee is to raise awareness about CECI in spheres deemed influential and important to the pursuit of CECI's mission and to diversifying and increasing the organization's independent revenue.

**Pierre Bernard**  
**Michelle Bussi eres**  
**Sacha Declomesnil**  
**Danielle Sauvage**

### Religious Communities Committee

The purpose of this committee is to support and advise the organization in implementing its strategic approach among religious communities.

**Jocelyne Allard, s.j.s.h.**  
**Lorraine Caza, C.N.D.**

### Private Sector Committee

The purpose of this committee is to support, advise and soundly direct the organization in implementing its policy for collaborating with the private sector.

**Susan Kovac**  
**Jean-Fran ois Michaud**

# Over 50 projects!

In 2014–2015, CECI initiated or continued the implementation of over 50 development and humanitarian relief projects as well as its two volunteer cooperation programs in 19 countries. In total, CECI's interventions have contributed to changing the lives of 3,000,000 people around the world.

## DEVELOPMENT PROJECTS

### Africa

#### African Great Lakes

- Project to Combat Violence against Girls and Women in the Great Lakes Region

#### Burkina Faso

- Supporting Food Security for Orphans and Vulnerable Children in the Yatenga Province
- Women Rice Parboilers Project

#### Guinea

- Action plans for Kamsar's population relocation and compensation

#### Mali

- Agricultural Competitiveness and Diversity Project
- Feere Diyara Agricultural Product Commercialization Project
- Justice, Prevention and Reconciliation for Victims of the Crisis in Mali
- Maternal Evacuation in Four Kayes Districts
- Nogo Ni Soro Food Security Project
- Project to Improve Mali's Health Care System
- Project to Increase Food Security through Agroforestry

#### Senegal

- Rice Industry Development Program (Bey Dundee)
- Setting up An Incubation Centre for Poultry-Sector Trades Development for Women and Youth in Thiès, Senegal

### Americas

#### Bolivia

- Aguayo: Healthy Mothers, Healthy Children
- Improving Milk Production in the 14 Communities of the Viacha Municipality in La Paz
- Sustainable Development of Organic Quinoa Production in Los Lípez

#### El Salvador

- Strengthening the Solid Waste Management System in the Lake Atitlan Basin

#### Guatemala

- Institutional Capacity Building for Crime Prevention in Central America
- Rural Business Development Program in Guatemala
- Rural Economic Development Project in Sololá
- Support for the Organization, Diversification and Commercialization of Small-Scale Producers in Mayan Communities
- Violence Prevention Project

#### Haiti

- Economic Strengthening and Improving Livelihoods with and for Young Women and Men in Carrefour-Feuilles
- Enhancing Community Resilience to the Hurricane Season
- Haiti Volunteer Cooperation Program
- Mother and Child Health
- National Participative Urban Community Development Project
- Port-au-Prince Neighborhood Housing Reconstruction Project
- Post-Earthquake Reconstruction
- Project to Support the Development and Enhancement of Tourism in the Nord Department of Haiti
- Projects to Combat Violence against Women
- Risk and Natural Disaster Management in Haiti
- St. Viateur Clerk Coaching and Services
- Strengthening Public Agriculture Services
- Transferring Technology to Farmers Project

### Asia

#### Nepal

- Australian Volunteers in Nepal Management Project
- Good Governance and Social Responsibility Project
- Supporting Professional Training Reform
- Sustainable Community-led Forest Management

### World

- Uniterra Volunteer Cooperation Program

## HUMANITARIAN ASSISTANCE PROJECTS

#### Guinea

- Ebola Response in the Prefectures of Boké and Boffa
- Ebola Response in Western Guinea

#### Mali

- Food Security Recovery and Resilience Support for Vulnerable Women and Men Affected by the Conflict in the Timbuktu Region of Northern Mali

#### Philippines

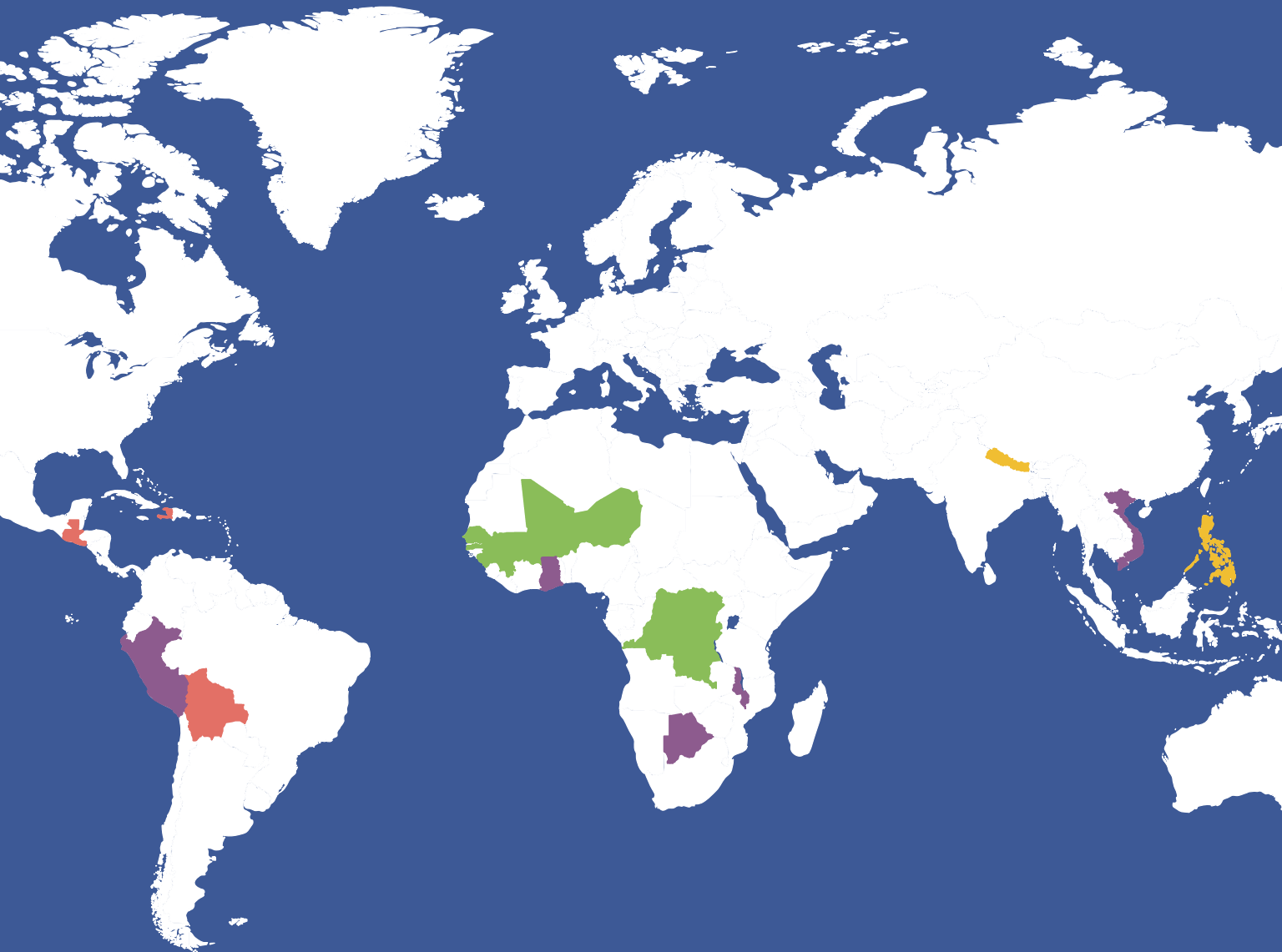
- Emergency Shelter and Early Recovery Support for Typhoon Hagupit Disaster Victims in Eastern Samar
- Typhoon Haiyan Livelihoods Recovery

#### Senegal

- Strengthening Capacities of Very Poor Populations to Ensure their Food Security
- Supporting Food Security Recovery for Vulnerable Matam and Podor Populations



# CECI around the world



## ■ Americas

Bolivia  
El Salvador  
Guatemala  
Haiti

## ■ Africa

Burkina Faso  
Burundi  
Mali  
Niger  
Republic of Guinea  
Democratic Republic of the Congo  
Rwanda  
Senegal

## ■ Asia

Nepal  
Philippines

## ■ Uniterra

Botswana  
Ghana  
Malawi  
Peru  
Vietnam

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