





*Last year more than ever before, CECI held out the promise of better days for populations in need, particularly in Nepal, where we helped tens of thousands of people recover from the earthquake that struck in April 2015.*



*CECI's swift response to support people of all ages in the wake of the disaster made it easier for them to return to the course of everyday life, especially by limiting the number of displacements of families and citizens.*



*CECI helps populations restart and grow their economic activities so they can proudly take part in rebuilding and reinvigorating their communities.*





*CECI not only offers temporary shelter, water, and emergency care, but a new future founded on sustainable development.*





---

12 *Strategic plan*

---

14 *Where we work*

14 *Africa*

16 *Asia*

17 *Latin America*

18 *Haiti*

---

20 *Volunteer  
cooperation*

---

24 *Humanitarian  
assistance*

---

26 *CECI  
communications*

---

30 *Donors and  
contributors*

---

32 *Financial  
information  
2015–2016*

---

36 *Members*

---

37 *Programs  
and projects*

---

40 *Contact info*

---

# GLOBAL ISSUES AND SUSTAINABLE DEVELOP- MENT



ROBERT PERREAULT  
*President*



CLAUDIA BLACK  
*Executive Director*

The UN Summit in September 2015 adopted the 2030 Agenda for Sustainable Development, which set 17 Sustainable Development Goals (SDG) and laid out an operating framework for sustainable development actors like CECI. The goals recognize the universality and the interconnectedness of the world's most pressing issues, prompting us to tackle the underlying causes of inequality with innovation and creativity.

The SDGs reaffirm several of the principles that have guided our organization in defining our programs and our own goals: the value of volunteerism as a means to achieving long lasting development results, the effectiveness of working in partnership with diverse actors in development, including the private sector, and the importance of working to achieve specific objectives for creating jobs, improving incomes and building the employability of local populations.

In more than 20 countries spread out over three continents, CECI rallied 400 volunteer cooperants, 300 employees and 200 local and Canadian partners in pursuit of our activities in sustainable economic development, food and human security and equality between women and men. All the while, we have endeavoured to perfect our approaches by building on lessons learned and local knowledge and relying on innovation.

In the past year, we directly reached more than 1.2 million marginalized individuals, 52% of whom were women, through approximately 40 projects, a dozen of them in humanitarian assistance. The documented results of our projects are plain to see—they are the outcome of good practices developed through collaboration, specifically, using a new results measurement tool we have developed.

CECI recently wrapped up the second year of its 2014–2019 strategic plan, with the ambitious aim to create an international CECI that mobilizes key actors for change in both the South and the North.

Several important targets have been reached—we have created the first two advisory committees in countries belonging to the CECI family (Haiti and Nepal) and incorporated our new associate members.

In spite of damage to our office building in Montreal forcing our entire team to temporarily relocate for more than 13 months, we have continued pursuing all of our activities. Our efforts to further diversify funding for our programs and to extend the organization's reach to a wider public have remained constant. Our project portfolio has undergone rapid growth, our operational and financial management has remained strong, and we continue to maintain the highest quality standards in our governance.

CECI is a leader within an international network of partners fighting poverty and exclusion in the world. We draw the bulk of our strength from mobilizing actors for change in initiatives that are local, regional or international in scope, and from good practices that foster innovative solutions and creative leadership.

To do our part in reaching the goals set out in the 2030 Agenda for Sustainable Development, we are relying on our team of employees in Canada and in the field, a dedicated group of professionals who care deeply about the quality of our actions. We would like to offer them our sincere thanks for all the work they have done and congratulate their efforts. We would also like to express our gratitude to the Board of Directors, who have dedicated their time and effort to the good governance of the organization. Lastly, we would like to thank all our partners, volunteers, members and donors, without whom we would not be able to pursue our mission.

© KIRAN AMBANI



# TOWARDS AN INTERNATIONAL AND EVER INNOVATIVE CECI

Since it was founded in 1958, CECI has become an incubator for international cooperation in Quebec and in Canada. CECI has always been an innovator and a groundbreaker. Our organization can be credited with laying the groundwork for international cooperation in Quebec, the mainstreaming of human rights in bilateral programs of the Canadian International Development Agency (CIDA), and the creation of flagship programs like Women's Rights and Citizenship in West Africa, Leave for Change and Uniterra, the largest international volunteer cooperation program in Canada.

The accomplishments CECI has made in our nearly 60-year history bear witness to what the organization has to offer to meet the challenges of the future. While implementing the

2014–2019 strategic plan, CECI intends on strengthening its position in the world of international cooperation.

CECI has therefore undertaken the ambitious creation of an international CECI that mobilizes key actors for change in both the South and the North. This vision stems from an analysis that aligns the organization's future prospects with a shift toward more equal relationships between our organization and national organizations. It supports CECI's potential to become an international organization that facilitates collaborative relationships between the South and the North. CECI is working toward this vision in pursuit of the development results it has targeted in each of its fields of expertise:



SUSTAINABLE  
ECONOMIC DEVELOPMENT



FOOD  
SECURITY



HUMAN  
SECURITY



GENDER  
EQUALITY

© JULES TUSSEAU



© GENEVIÈVE ROY

© BENOIT AQUIN



- reflect our relationships with civil society in the countries where we work and to better anchor CECI in Quebec/Canadian civil society.
- Further diversify CECI's sources of funding both abroad and at home and reduce our dependence on government funding.
- Increase CECI's visibility among donors and operational partners in Canada and in our countries of intervention through a strong and distinctive image.

chances for success by developing a collaborative approach with strategic partners, including:

- The World University Service of Canada (WUSC), through the Uniterra program and other development projects
- WUSC, SACO and the Fondation Paul Gérin-Lajoie (FPGL), through the Volunteer Cooperation Program in Haiti
- Alliance agricole internationale (AAI), SOCODEVI and UPA-DI, through food security initiatives.

Strengthening democratic governance will always be intrinsic to the approaches that CECI employs. Consulting with local actors also remains a core component of our interventions, as do the systematic mainstreaming of climate change and environmental protection.

Our vision of rebuilding relationships around reciprocity is shifting CECI's paradigm for engaging with partners to do the following:

- Foster the autonomy of CECI's country teams so they become self-reliant national entities responsible for developing their own country programming in tandem and in coordination with the head office.
- Transform CECI's governance structure and membership to

### **A STRATEGIC AND COLLABORATIVE APPROACH**

Over the years, CECI has served as a bridge and a guide for organizations in Quebec and the rest of Canada whose mission is to bolster cooperation and international development efforts. We have developed numerous partnerships with civil society organizations based in Quebec and the rest of Canada. We also work to forge strategic partnerships in the private sector, a full-fledged actor for development, while standing by our mission and our values.

Constantly on the lookout for complementarity, innovation and efficiency to achieve meaningful results, CECI has maximized its

Faced with development challenges, NGOs are well positioned to be the torchbearers of change by acting as intermediaries to ensure different types and levels of social action. NGOs can bridge geographical barriers locally and internationally, institutional gaps between civil society, government and the private sector, and philosophical differences by putting values into concrete action.

---

*This is what CECI has endeavoured to do every day for the last 58 years!*

---

*Since CECI was created in 1958, we have promoted learning and exchange of knowledge and know-how. We provide resources, advice and training to our partners and to the communities we work with in Africa, Asia, Latin America and Haiti. Our efforts to promote values such as cooperation, equality and equity take their basis in local know-how and the creativity of many stakeholders in development.*

*By drawing strength from local assets, we have helped create an environment hospitable to innovation at the local, national and regional levels. This results in local, innovative and sustainable solutions that change the lives of millions of people!*

## AFRICA

*Moving Forward in the Face of Challenge*





In 2015, Africa experienced strong economic growth reaching approximately 5%, but social and regional disparities also deepened. However, the continent is set to become a key player in acquiring, producing, and using knowledge to meet complex development challenges. The work to be done is immense, but local energy, creativity, and entrepreneurial spirit hold great promise.

In 2015–2016, through support we provided to dozens of local partners, CEI continued to foster the creation of an environment hospitable to innovation in order to meet the urgent needs of sustainable agriculture. We also facilitated the creation of wealth through socially inclusive approaches while promoting rights and equity in West Africa and the Great Lakes region.



© DILIP CHINNAKONDA

## AGRICULTURE TAILORED TO SUSTAINABILITY

According to the United Nations Food and Agriculture Organization (FAO), the prevalence of undernourishment in West Africa was cut by 60%, falling from 24% in 1992 to 9.6% in 2014. Nevertheless, in the fall of 2015, 8.1 million people were affected by food crises brought on by recurring drought. Availability and access to strategic products, cereals, and vegetables in this situation is crucial. With financial support from Global Affairs Canada (GAC), CEI implemented projects inspired from both local know-how and new knowledge and technology to promote agriculture that nourishes local populations while generating decent incomes for women and men farming in Senegal, Mali and Burkina Faso, without creating pollution.

In Senegal, the Bey Dundé project, “farming for sustenance”, implemented through the International Agricultural Alliance (AAI), supported rice production in order to reduce dependency on imported rice. The initiative made significant contributions in the following areas:

- Overall production increased for 8,500 households.
- Production grew from 32,606 to 70,198 tons.
- The Fédération des producteurs agricoles (FPA) received support in providing marketing and group purchasing services for quality inputs to 11,000 producers for a 72% increase this year.

In Burkina Faso, the project supporting rice parboilers has strengthened the economic power of 5,000 women and bolstered the food security of 220,000 people. To reach this objective, we relied on the ancestral technique of parboiling rice, which was brought up to date to reduce post-harvest waste and to improve the nutritional quality of the rice.

This year:

- 330 rice parboilers accessed credit, and their unions developed business plans and built their technical and managerial capacities.

In Mali, the Feera Diyara initiative developed through the AAI framework pursued its capacity building approach for cooperatives by focusing efforts on improving marketing of surplus cereals and produce. This year:

- Cereal marketing increased from 6,044 to 8,474 tons per annum.
- Membership grew from 27,552 to 28,552, with women’s participation rising from 37% to 43%.

## ACCESS TO POWER AND WOMEN’S RIGHTS

Most African countries have adopted progressive political and legal frameworks with regard to gender equality. These unquestionably positive changes are, however, slow to take shape.

With financial support from GAC, initiatives led by CEI in the Great Lakes region and in Mali in partnership with the organization of Lawyers Without Borders Canada, have supported local civil society organizations that offer holistic services in health, justice, and psychosociology.

Advocacy to improve the legal and political framework for women’s rights and bringing an end to violence have been at the core of our actions. We have endeavoured to work with and alongside men to ensure genuine change in mentalities and behaviours. In so doing, CEI fosters dialogue and reconciliation of divided communities by training community leaders in rights and in gender equality. In 2015–2016:

- 1,511 leaders and 1,020 community facilitators became resource persons in their communities in the Great Lakes and in Mali.

CEI is also pursuing efforts to strengthen Mali’s decentralized health system and to improve maternal and neonatal health within the country, in partnership with our associate member the Université de Montréal’s international health unit, the Unité de santé internationale (USI), and with financial support from GAC. At the close of this year, we observed that:

- Men’s attitudes were considerably more favourable to a better position for women in decision-making bodies.
- Planning tools and the management of technical capacities for patient care had been strengthened substantially.

Finally, working closely with the ECOWAS Gender Development Centre, CEI provided technical support in the planning and adoption of a Supplementary Act on the Equality of Rights between Women and Men by ECOWAS member states.

# ASIA

## *Emergency, Reconstruction and Development Continuum*



© BENOIT AQUIN

In 2015–2016, Asia was once again the region hardest hit by natural disasters. This complex situation has pushed CECI to constantly innovate in order to pursue its mission while responding to emergencies.

On April 25, 2015, Nepal was rocked by 7.8-magnitude earthquake, forcing us to halt our volunteer program until November 2015. However, as CECI offices and teams were not directly affected, we were able to lend a hand to partners and to disaster-stricken communities, while pursuing our work in economic development through programs for social accountability and for the development of technical skills.

### **PARTNERSHIP AND SOCIAL ACCOUNTABILITY**

In Nepal, our project for social accountability has held crucial importance in a decade-long political transition that succeeded in bringing about the adoption of a new constitution in the fall of 2015. Today, the 30 local NGOs that took part in the initiative have united to mobilize a range of actors and citizens around a governance system based on transparency. In the end:

- 117,685 people benefitted directly from the program and 11 million indirectly.
- 10% more social security benefits were provided owing to the active role local institutions played.
- Complaint mechanisms were created within 120 village development committees to address complaints.
- The participation of disadvantaged groups, including women and Dalits, in local development grew by 20%.

### **REBUILDING THE ECONOMY AND RESILIENCE**

In the Philippines, our partnership with CONCERN Inc. has seen so much improvement that CONCERN can now implement all the phases of an economic reconstruction project: decision making, development, planning, and implementation. This demonstrates our commitment to greater autonomy for our national teams and partners.

As communities were recovering from destruction wreaked by typhoons Haiyan and Hagupit in 2014, CECI and CONCERN undertook a three-and-a-half year economic reconstruction project that aims to raise awareness about gender equality and environmental issues among 5,500 families, representing 27,500 people, in the provinces of Leyte, Samar, and Eastern Samar. Ultimately:

- The introduction of new, climate-sensitive farming and fishing techniques will boost resilience to natural disasters.
- Technical and professional training will foster the employability of young women and men.
- Support will be provided to enable female business owners to diversify their incomes while increasing their resilience.
- Support to fund and to develop services will improve businesses' chances of success.

# LATIN AMERICA

*Emerging  
and Developing  
Economies*



© MICHEL HUNEAULT



© JULES TUSSEAU

Innovation is an important part of addressing social problems such as poverty, inequality, and climate change. CECI's projects have brought creative, effective solutions to economic, social, and human security issues where market and state-sponsored interventions often fall short.

In 2015–2016, CECI focused on working with partners in Bolivia, Guatemala and Peru to steer social innovation toward models that are adapted to local situations and the specific needs of women and youth. Collaboration with businesses, academic institutions, social organizations and local and national authorities has proven crucial to facilitating sustainable, inclusive economic development.

## **INTERSECTORAL COLLABORATION IN BOLIVIA**

With financial backing from GAC, CECI supports organic quinoa producers in the remote region of Los Lípez in the Potosí department, as well as dairy producers in the Viacha municipality of the La Paz department, which are located on Native Community Lands. These projects increase incomes and improve quality of life by sharing knowledge and technology to promote growth and sustainable management.

The management component is carried out jointly by a private business, producer associations and local authorities. This intersectoral partnership has made it possible to break with regular trade strategies to meet the social and environmental needs of producer communities and lay the groundwork for a better quality of life, within the confines of international market standards, resulting in higher profitability. The private business has committed to social responsibility. All parties recognize that this type of collaboration produces better results than if each party acted separately. Through this partnership:

- 366 quinoa producers, 125 of whom are women, have increased their incomes.
- 340 quinoa producers are now using new production techniques, with a 15% boost in productivity.
- An organic input factory has been opened and is meeting quality standards.
- A group of women has developed a processed product—grilled quinoa—for the international market and has sold 3.6 tonnes, valued at Can\$15,500.
- 672 new livestock and dairy production infrastructures have been set up.
- 8 milk collection centres have been built.

### **TRADE INNOVATION IN GUATEMALA**

With funding from the Multilateral Investment Fund (MIF) through the Inter-American Development Group (IDB), CECI is helping create conditions that will foster economic development that is inclusive of women and marginalized youth. In partnership with the Guatemala Cardamom Exporters Association, CECI is carrying out a community-led project to diversify and market agricultural products to grow the incomes of 15,000 Mayan producers by 15 to 20%.

CECI and the Sustainable Management Authority for the Lake Atitlan Basin and Surrounding Areas (AMSCLAE) are putting forth innovative green economy solutions by creating jobs in waste management and the sale of recycled material and organic solid-waste compost. To date:

- 240 cardamom producer organizations have been legally registered.
- 70 producers have worked directly with exporters and recorded total annual sales of Can\$30,000.
- 5,000 producers have adopted new farming technologies and practices.
- 1,300 hundredweight of cardamom have been sold directly to the exporter.
- The Centre for Cardamom Study and Research (CEIC) was created.
- An environmental awareness campaign carried out in three Mayan languages has reached over 1.5 million people and incited a behavioural shift toward solid waste sorting.
- In six months, four municipalities sold recycled materials amounting to Can\$10,000, which will be reinvested in improving the area's waste management system.

# HAITI

## *Development Driven by Local Innovation*



In the aftermath of the 2010 earthquake, Haitians showed incredible resilience and leveraged their remarkable creativity on an unprecedented scale. Today, the country's socioeconomic situation remains troubling due to a combination of structural issues, which have only been aggravated by the election crisis that has dragged on for more than a year. Yet, CECI has observed an array of initiatives that are capitalizing on locals' true entrepreneurial spirit and several Port-au-Prince neighbourhoods and island regions have undergone revitalization.

In 2015–2016, CECI's work in Haiti helped change the lives of 77,590 people, 48% of whom are women and 33% youth. Our work contributed to improving access to job markets, creating jobs, bolstering businesses and raising the incomes of 9,788 people, 41% of whom are women. The results are:

- Crop production and access to quality food have increased for 25,320 people, of whom 45% are women.
- 17,779 people, of whom 50% women, now enjoy greater safety.
- Access to decision-making processes was opened up and the status of 569 people, of whom 42% are women, was improved.
- 34,613 people, 52% of whom are women, benefitted from access to education, technical and professional training and community development.

## YOUNG WOMEN AND NON-TRADITIONAL TRADES

This year, one of our major focuses was the professional and economic insertion of women into trades typically dominated by men. In partnership with the Haiti Red Cross Society and with financial backing from the American Red Cross, CECI is working to improve access to economic opportunities for residents of the working-class neighbourhood of Carrefour-Feuilles in Port-au-Prince. This three-year project aims to reach one million direct beneficiaries, targeting 75% women and people under age 35 in particular. CECI has developed partnerships with five professional training centres to train young women and men in a dozen different fields:

- welding
- electromechanics
- auto mechanics
- reception
- refrigeration
- bars and restaurants
- painting
- oversight and quality control
- stewardship
- electrical wiring for buildings
- customer service
- inventory management.

Some 18 businesses contributed to the project, with the following results:

- 500 youth, 75% of whom are women, received training.
- 150 of these people completed an internship in a business and 58 have already found full-time employment.

*“I completed an industrial mechanics and machining course, which led to an internship and then a contract with Expert Concept, where I now work as a technician in welding, mounting, assembly, disassembly and machining. The work environment is very pleasant and there’s a sense of equality. There is no difference between the work I do and the work the men do. This makes me feel like the sky is the limit.”*

VALÉRIE ANTOINE, a young beneficiary of the job readiness program

## PROMOTING IMPROVED AND SUSTAINABLE TECHNOLOGY

Through AAI and with financial backing from the Inter-American Development Bank (IDB) and the Global Agriculture and Food Security Program (GAFSP), CECI is undertaking innovative technology and biosecurity projects. These initiatives fall within the Haitian government's efforts to improve agricultural revenue and food security for small-scale farmers in the Nord and Nord-Est departments. Results this year:

- 12,084 farmers, 5,087 of whom are women, received inputs and technical assistance to help them adopt more effective technologies.
- 40 micro-entrepreneurs received coaching in order to modernize and strengthen their businesses.

# UNITERRA VOLUNTEER COOPERATION PROGRAM



© VALÉRIE PAQUETTE

Uniterra is CECI's primary volunteer cooperation program and is jointly operated with World University Service of Canada (WUSC). The program entered into its third phase of five years in April 2015 and is both more ambitious, yet more focused. Its chief purpose is to sustainably develop competitive and inclusive economic activities. From 2015 to 2020, the program will have contributed to improving socio-economic conditions for:



**5.6 MILLION PEOPLE,  
OF WHOM 60%  
ARE WOMEN  
AND 50%  
ARE YOUTH**

Uniterra works with local actors to develop economic opportunities for women and youth to build an environment that they can influence and be a part of. The program is allied with economic actors in the public, private and non-profit sectors.



**14 COUNTRIES  
OF INTERVENTION**

BOLIVIA, BURKINA FASO, GHANA,  
GUATEMALA, HAITI, MALAWI, MALI,  
MONGOLIA, NEPAL, PERU, SENEGAL,  
SRI LANKA, TANZANIA, VIETNAM



**3,000  
VOLUNTEERS**

(85% FROM CANADA,  
15% FROM THE GLOBAL SOUTH)



**170 LOCAL  
PARTNERS**

**75 CANADIAN  
PARTNER  
ORGANIZATIONS**



© LE ANH TUAN

## VOLUNTEER MOBILIZATION IN 2015–2016

339 volunteers deployed (194 women and 145 men) for a total of 43,423 person-days.

© VALÉRIE PAQUETTE



### QWB PROGRAM RECIPROCITY COMPONENT

In Bolivia, an economic development organization, called Organización Económica Para el Desarrollo (OEPAIC), has teamed up with Quebec organization FEM International/Ethik BGC, an associate member of CECI, through the Québec Without Borders (QWB) program to forge a very successful partnership. FEM International/Ethik BGC, which is based in Montreal, is helping women build their skills through entrepreneurship and the creation of socially responsible enterprises. This year, Bartolina Moya Pinto, a young Bolivian artisan and member of OEPAIC, carried out a one-month internship with the organization to fine-tune her product marketing and presentation skills. When she returned home, she shared her experience with her colleagues and began making changes at the COMART boutique, where her products are sold. Now she plans to create a museum showcasing the process of producing fabric for clothing.

© CECI



### INCLUSION OF WOMEN

This year, Uniterra established a partnership in Haiti with a women’s organization, called the Coordination des femmes de Beaumont (COFEBOM) to promote women’s inclusion and improve their economic independence, particularly in rural areas. COFEBOM brings together 250 women involved in the production, processing and marketing of agricultural products. The organization does business with the Danielle Saint Lot Haiti Women’s Foundation, which represents a dozen women-led small- and medium-sized enterprises (SMEs) involved in the tourism and agriculture industries. Volunteers assigned to this partner are helping to develop a dynamic partnership that supports behaviour change, wealth creation, women’s empowerment, environmental protection and public awareness.

© ÉRIC ST-PIERRE



### INCLUSION OF YOUTH

Senegal has spearheaded several initiatives geared toward mobilizing communities and encouraging people to identify with agricultural entrepreneurship to support the Back-to-The-Land movement, which primarily targets youth. Following the example of the Conseil national de concertation et de coopération des ruraux (CNCR), an umbrella organization supporting farmers, the Cadre de concertation des producteurs d’arachide (CCPA), a peanut producer organization, created the first school to get young people involved in its activities. The CCPA aims to prepare the next generation to leverage their creativity to meet industry challenges. Volunteers are supporting these partners and providing guidance throughout the process of defining and implementing new strategies.

© MICHEL HUNEAULT



### PRIVATE SECTOR PARTNERSHIPS

In Burkina Faso, the mining group Alliance des fournisseurs burkinabé de biens et services miniers (ABSM) has partnered with Réseau 3S&E, a Canadian network of business professionals. In September 2015, ABSM welcomed an exploratory mission by two volunteers from Réseau 3S&E. The network offered to support ABSM by providing and managing the health, safety, environment and social responsibility components of their operations. CECI and WUSC have developed a tripartite pilot project with ABSM and 3S&E for Uniterra in 2016–2017.

# VOLUNTEER COOPERATION PROGRAM IN HAITI

## PCV-HAITI



Since phase two of PCV-Haiti kicked off in 2010, 411 assignments have been fulfilled by 163 women and 248 men. In 2015–2016, 49 assignments were completed:

- 10 assignments in governance
- 6 assignments in technical and professional education and training
- 28 assignments in economic development
- 5 assignments of regional or sectoral coordination.



© CECI

### OUTSTANDING RESULTS

A forum to present the results of PCV-HAITI was held in Port-au-Prince on May 7 – 8, 2015. Some of the most noteworthy results included:

- Governance: The revitalization of the Artibonite technical council, called the Conseil technique départemental de l'Artibonite (CTD-A).
- Basic education: The Gonaïves school cooperatives experience.
- Economic development: The development and commercialization of new products by a Gonaïves association for designers and tailors, the Association des couturières et tailleurs des Gonaïves (ACOTAG).
- Technical and professional training: A council was established to hold consultations on technical and professional training in the Sud-Est department.



© CECI

### IMPROVED ECONOMIC DEVELOPMENT SERVICES

Since 2010, CECI Haiti has promoted sustainable development on the island by helping to position the Nord department as tourism hot-spot and help implement a joint management body, called the Destination Management Organization (DMO), comprising both public and private sector actors. Around twenty Canadian volunteers came together through DMO to support producer cooperatives and associations as they develop tourism products in the coffee, cacao, cassava, craft work and traditional dance industries, and that meet international alternative tourism standards. The Économusée Network, a Quebec organization and associate member of CECI, began seeking certification for three tourism products. Organization leaders have praised this new process and plan to integrate it into their service offering.





© CECI



© CECI



© CECI



© CECI

#### A FAMILY HISTORY OF VOLUNTEERING

*“In July 1976, I started my first volunteer cooperant assignment, which was twelve months long, with CECI in Haiti.*

*From 1985 to 1987, my wife and I were volunteers for CECI in Haiti and brought our three children with us. Since then, I have worked with WUSC, UNICEF, UNDP, the PGL Foundation, Elections Canada, Canadem, the E.U., and other organizations in countries such as Gabon, Senegal, Chad, the DRC, Cameroon and Benin, and also in Haiti, where I have been many times. Today, our daughter Isabelle and her husband are preparing their trip to Senegal to work as volunteer cooperants and are taking their two children with them, 40 years after my first experience with CECI. I wish them a very successful mission. I know that they will represent the organization with honour and respect, and that their contribution to development activities will help advance CECI’s objectives.”*

BENOIT FOURNIER

## GOOD PRACTICES SET US APART

Since the 1990s, we have seen a growing number of natural disasters linked to climate change. 2015 was no exception to this troubling trend. Over the years, CECI has developed an innovative approach to humanitarian assistance that applies sustainable development practices in crisis situations. Including victims and vulnerable people in the assessment of their own needs drives our actions, and we take great care to provide them with quality care and materials. Our approach is unique in that it includes local authorities in our emergency relief process so they can provide the best possible response in the event of another disaster. This approach has won increasing favour according to the most recent World Disasters Report, released by the International Federation of the Red Cross and Red Crescent Societies (IFRC), which underscores the importance of working inclusively with local actors. Our documented results are plain to see and are a testament to the good practices we have developed jointly with our teams in the field. In 2015–2016, CECI worked in Senegal, Mali, Guinea, the Philippines and Nepal during times of drought, political and health crises and natural disasters.

## PROVIDE RELIEF, BUILD CAPACITIES AND BOLSTER RESILIENCE

### Nepal

In the aftermath of the earthquake that rocked Nepal on April 25, 2015, we provided immediate relief to more than 4,000 families who were victims of the disaster in the districts of Lalitpur, Sindhupalchowk and Kavrepalanchowk, taking care to coordinate our efforts with the local authorities and our local partners. CECI and its local partners started by providing temporary shelter to families who had lost their homes. Our swift action helped prevent major displacement of the population.



© BENOIT AQUIN

### AGRICULTURAL COMMUNITIES

In the districts of Sindhupalchowk and Kavrepalanchowk, we worked with 28,335 people, or 5,212 households, distributing emergency relief items and rapidly securing access to toilets and potable water. Relief items included 5,057 tarps, 4,165 hygiene and health kits, 2,875 food packages, 2,875 kitchen utensils, 1,134 water filters and 659 solar lanterns.

Furthermore, to help communities affected by the disaster quickly restore their livelihoods, CECI distributed 3,843 packages of vegetable and fodder seeds along with 120 tons of urea for topdressing rice paddies.

### DAIRY COOPERATIVES

In the district of Lalitpur, CECI used the funds raised to build 65 water supply systems to benefit 7,030 women and 6,512 men. With financial support from the Co-operative Development Foundation of Canada (CDF), we supported a dairy cooperative of 2,250 members by providing 30 centrifuges, building 30 livestock troughs, and providing training on construction techniques.

CECI also shared 40% of the cost for dairy producers who lost their cattle in the earthquake to purchase replacement livestock in order to quickly restore microbusiness activities. During the first phase of the emergency, we distributed 59 water maintenance and supply systems, urea for topdressing rice paddies to 2,400 households, hygiene kits and cereal storage bags to 2,800 households, seeds to 3,657 households and milk buckets and canisters to 1,077 households. We also rebuilt 300 stables and installed toilets for 1,829 households.

## Philippines

© DILIP CHINNAKONDA



After typhoons Haiyan and Hagupit in the Philippines, CECI and local partner CONCERN Inc. came to the aid of 15,000 people. We used a successful model that combined building temporary shelter with activities focused on risk reduction strategies and quickly restoring livelihoods. We were able to use the lessons learned during our operations supporting victims of the 2014 earthquake in Bohol to improve our approach by prioritizing women to ensure their safety and by employing local labour for reconstruction.

- 2,862 women received temporary shelter and livelihood support to ensure their economic and physical security;
- 18 carpenters from Tacloban, including one woman, were trained after typhoon Haiyan and 122 local carpenters were hired.

## Senegal

© DILIP CHINNAKONDA



In northern Senegal, we helped local populations face recurring drought by distributing food supplies to 17,900 people and seeds to 77,000, in addition to assisting 13,400 women in setting up 240 community vegetable gardens.

## Mali

© MAUDE BENNY-DUMONT



CECI's zone of intervention in Mali is difficult to access due to the challenging terrain and security concerns. Without the knowledge and expertise of our local partners we would not have been able to carry out our projects in these areas. In the 17 communes of the Diré and Goundam Circles, we are helping 54,000 people cope with multifaceted shocks through projects supporting agriculture and livestock rearing.

## Guinea

© MICHEL HUNEAULT



In Guinea, our solidarity-based outreach campaign proved an excellent way to meet 507,809 people, of whom 253,060 are women and 46,682 youth, to share important information about the fight against the Ebola epidemic in the most remote regions.

# COMMUNICATION, VISIBILITY AND MOBILISATION

*In 2015–2016, CECI reinforced its distinctive image.*

## ON THE WEB

84,334 unique visitors consulted CECI's website

48,189 unique visitors consulted the Uniterra program website

8,191 people received CECI's newsletter

5,943 people liked CECI's Facebook page

3,011 people liked Uniterra's Facebook page

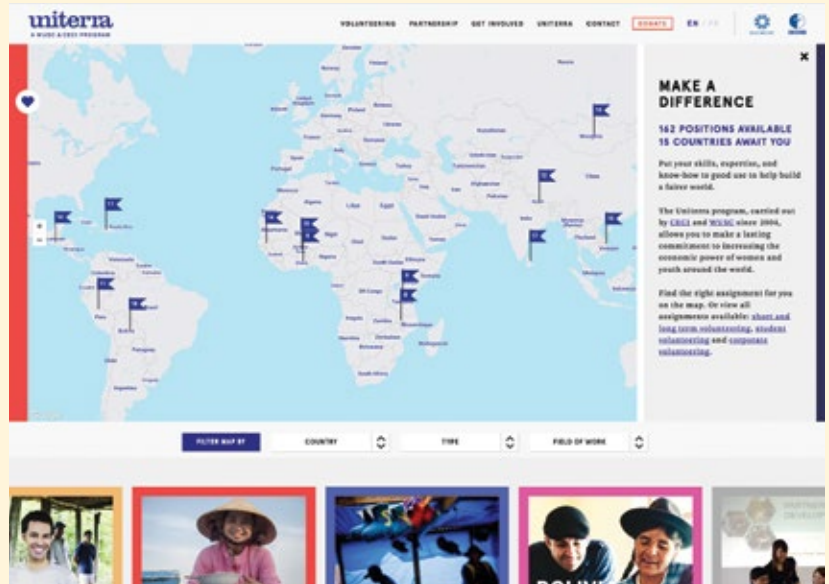
1,914 people followed CECI's LinkedIn page

2,334 people followed CECI's Twitter page

4,115 unique visitors consulted the Volunteer Blog

12,544 unique visitors consulted the International Forum website

226 people subscribed to CECI's YouTube page



### WWW.UNITERRA.CA NEW AND IMPROVED

In November 2015, we developed and launched a new website for the Uniterra program, jointly operated by WUSC and CECI. We also launched a new tool to promote the program and facilitate the recruitment of hundreds of volunteers!

### GROWING MEDIA PRESENCE

In 2015 and 2016, CECI was mentioned 60 times in Quebec media:

- 27,270,465 people were reached.

In addition, the Uniterra program was mentioned 26 times in the media:

- 17,818,091 people were reached;
- A program representative was quoted in 15% of these instances.
- A volunteer cooperant from the program was quoted in 85% of these instances.

### VOLUNTEER BLOG

The Volunteer Blog, at [www.volunteer-blog.ca](http://www.volunteer-blog.ca), is a means for sharing information, raising awareness and recruiting new volunteers. The platform was created in 2015 to give a voice to our volunteers, past and present,

and inspire other Canadians to get involved in international cooperation. It's been a hit!

In 2015–2016, the Volunteer Blog had:

- 42 authors;
- 226 articles;
- 32,000 visits.

# ON APRIL 25, 2015, THE EARTH SHOOK IN NEPAL

Immediately following news of the earthquake in Nepal, CECI's team in Montreal mobilized to come to the aid of its colleagues in Kathmandou and coordinate emergency relief for the local populations, in addition to launching an appeal to the public to donate to relief efforts. Our volunteers also turned out to organize fundraising events in their communities in Nova Scotia, Ottawa, Sherbrooke and Montreal! Total funds raised: **\$661,451.**



## SOCIAL MEDIA

CECI produced two promotional videos and shared them on social media to raise public awareness about the plight of the Nepalese people following the earthquake. The first video, simple and moving, was so well received that communications agencies named it one of the top ten campaigns in April 2015. It received:

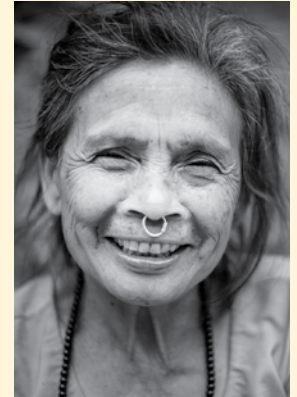
- 718 views on Facebook and 226 on YouTube.

The second video was produced with the participation of comedian Daniel Savoie, a.k.a., Patrice Lemieux. It was a success, with:

- Over 89,391 views;
- 197,376 Facebook users reached;
- 1,300 Facebook likes;
- 1,162 Facebook shares.

## DOCUMENTARY PHOTOGRAPHY

Frédéric Séguin, documentary photographer for Shoot to Help, was already working with CECI-Nepal on May 12, 2015, when disaster struck. He was right alongside CECI's team when the ground trembled in the mountainous region of Sindhupalchowk, just a few kilometres from the epicentre. Through the lens of his camera, Séguin captured the incredible resilience of the Nepalese people. Upon returning to Montreal, he shared his work in an exhibition called *Eyes of Nepal* on August 27, 2015 at the Resto-Loft Fibo in Old Montreal.



© FRÉDÉRIC SÉGUIN

## NEPAL DONATION STORY

In fall 2015, CECI aired its second annual television spot on the gift of giving. This year's effort told the story of CECI volunteers who went to Nepal to assist in developing dairy cooperatives that bring together 305 women dairy farmers to produce quality milk for a community of 425,500 people.

## THE CAMPAIGN REACHED MORE THAN 2 MILLION PEOPLE ON TELEVISION AND SOCIAL MEDIA!

**DONATION GOAL STORY**  
ENCOURAGE WOMEN'S ECONOMY  
CECI'S CANADIAN VOLUNTEERS CAME TO NEPAL TO HELP US DEVELOP DAIRY COOPERATIVES  
SOLUTIONS  
305 WOMEN BROUGHT TOGETHER FOR A HERD OF 438,000 LITRES OF MILK PRODUCED ANNUALLY  
CO-OP PROJECT  
RESULTS  
85,100 FAMILIES AND A COMMUNITY THAT'S PROUD TO BE QUALITY MILK INVOLVED IN NEPAL, AS IN 20 OTHER COUNTRIES  
CECI CHANGES LIVES

## CECI AMBASSADOR, STANLEY PÉAN, AND TWO PROFESSIONAL PHOTOGRAPHERS VOLUNTEER

In February 2015, nearly a year after the earthquake, photographers Benoit Aquin and Kiran Ambwani travelled with CECI ambassador Stanley Péan to Nepal on a volunteer assignment through the Uniterra volunteer cooperation program, jointly operated by WUSC and CECI. Their assignment was to chronicle the experiences of the Nepalese people hardest hit by the earthquake.



© KIRAN AMBWANI

## INTERNATIONAL FORUM



© WUSC

On January 22 and 23, 2016, more than 530 people from the South and the North gathered in Ottawa for the fifth annual International Forum hosted by WUSC and CECI. Topics tabled were centered on international development issues, specifically, the development of inclusive economies. Renowned writer and journalist, Nina Munk, and international correspondent for *The Globe and Mail*, Mark McKinnon, captivated the audience with their presentations, setting the stage for the great debates on the future of international development and on refugee integration.

- The official Forum hashtag (#wuscceciforum) was used 931 times between January 18 and 26, 2016;
- 159 users participated in Forum discussions on Twitter;
- 265,137 people received tweets mentioning the Forum while underway;
- #wuscceciforum was one of the most used hashtags in Ottawa during the event!



© CECI

## CECI GIVES ANOTHER RUN FOR THE MONEY

On April 27, 2015, for the fourth consecutive year, CECI rallied some 50 runners for the Scotia Bank Charity Challenge. Participants ran either 5 or 21 km to raise funds through donations from their families and friends.

## A TOTAL OF \$52,555 WAS RAISED!

All of the funds raised went toward projects that change the lives of women:

- BOLIVIA:** *Un aguayo*, a maternal and children's health program;
- BURKINA FASO:** a project supporting women rice parboilers;
- HAITI:** a project to combat violence against women and girls;
- MALI:** the Armande Bégin Fund, supporting women in Mali;
- PHILIPPINES:** support for victims of the recent natural disasters.

## ARMANDE BÉGIN FUND



© CECI

CECI created the Armande Bégin Fund at the request of the namesake's family, in particular, her husband Yves Pétillon, in memory of a great woman who dedicated her life to international cooperation in Africa and Latin America. Donations have helped strengthen CECI's commitment to the women of Mali, especially through the Uniterra volunteer cooperation program. As at March 31, 2016:

## \$192,934 WERE COLLECTED.

## OVER 900 DONORS MADE A CONTRIBUTION.

# CLUB DES AMBASSADRICES

Created in 2014, CECI's Club des ambassadrices supports women rice parboilers in Burkina Faso through mentoring, outreach and philanthropy. The project aims to increase women's economic power by promoting domestically grown rice and supporting women parboiler associations to transform them into profitable, professional, recognized businesses in the rice industry. This project receives funding from GAC; for every dollar raised, the Canadian government invests \$15.

## AN OPEN LETTER

In fall 2015, in the midst of the federal election campaign, the ambassadors published an open letter entitled *L'aide internationale? 0,005% d'attention médiatique durant la campagne!* ("International Assistance? 0.005% Media Attention during the Campaign!") in the *Devoir*, *Journal de Montréal* and *Journal de Québec* newspapers, calling on party leaders to "formally commit to investing 0.7% of GDP to international assistance and to announce their strategy for reaching this objective."

## VIDEOS ON SOCIAL MEDIA

In winter 2016, film makers and CECI ambassadors Kim Nguyen and Nathalie Pelletier produced four wonderful videos starring members of the Club des ambassadrices.

- *The women rice parboilers project, explained by the ambassadors*
- *Solidarity with Burkina Faso*
- *CECI's approach, explained by the ambassadors*
- *CECI's Club des ambassadrices – women helping other women*

## FUNDRAISER EVENT

On March 22, 2016, CECI's Club des ambassadrices put on their second cocktail event to raise funds in support of women's entrepreneurship in the world. Some 150 people attended the event held at the Darling Foundry and chaired by Ben Marc Diendéré, Senior Vice-President of Communications, Public Affairs and Brand Management at the Coop fédérée, and Michèle Audette, CECI ambassador. The evening was hosted by author and radio host Stanley Péan and actress Chantal Lamarre, both CECI ambassadors, and sponsored by the Aéroports de Montréal and Karibu.

- Over \$80,543

THE CLUB DES AMBASSADRICES NOW COUNTS  
33 INFLUENTIAL QUEBEC WOMEN AMONG ITS MEMBERS:



© ÉRIC ST-PIERRE

**Yasmine Abdelfadel**  
chief of staff,  
Chambre des notaires  
du Québec

**Michèle Audette**  
strategic advisor  
and lecturer

**Hélène Barbeau**  
designer

**Christiane Beaulieu**  
vice-president of  
public affairs and  
communications,  
*Aéroports de  
Montréal*, CECI  
member

**Chantal Bernatchez**  
engineer at Hydro-  
Québec, former CECI  
volunteer

**Claudia Black**  
executive director  
of CECI

**Émilie Bordat**  
entrepreneur,  
co-founder of  
Karibu and Altea  
communications

**Michelle Bussièrès**  
international relations  
advisor, member  
of CECI's board of  
directors

**Anne-Marie Cadieux**  
actress

**Cindy D'Auteuil**  
regional president -  
Lanaudière for the  
Réseau des femmes  
d'affaires du Québec

**Élisabeth Deschênes**  
president of ZA brand  
architecture and  
brand leadership

**Amélie Dionne**  
entrepreneur, owner  
of Événements VIP,  
events management  
& communications

**Marie-Claude  
Fournier**

executive director  
and entrepreneur,  
Association de la  
construction du  
Québec, Laval/  
Laurentians

**Marie Grégoire**  
former MP and  
commentator on RDI,  
former commentator  
on Radio Canada  
radio station, and  
CECI member

**Éloïse Harvey**

vice-president  
of corporate  
development,  
Groupe CEGER

**Geneviève Jacob**  
human resources  
specialist and  
entrepreneur, former  
CECI volunteer

**Yolande James**  
former minister and  
RDI commentator

**Chantal Lamarre**  
actress

**France-Isabelle  
Langlois**

director of  
communications  
and development  
for CECI

**Dominique Lemieux**  
artist agent and  
producer at  
Dominique gestion  
artistique Inc.

**Magalie Lépine-  
Blondeau**

actress and host

**Rosemonde  
Mandeville**

president and chief  
scientific advisor at  
Biophage pharma

**Christine Mariano**

entrepreneur  
advisory services  
**Pauline Marois**  
former premier of  
Québec

**Nancy Neamtan**

strategic advisor  
and former CEO  
of the Chantier de  
l'économie sociale

**Isabelle Parizeau**  
general director,  
former CECI volunteer

**Gabrielle Pauzé**

explorer – strategic  
communications

**Nathalie Pelletier**  
director

**Fannie Perron**  
executive director  
and senior partner at  
Atypic

**Brenda Plant**  
consultant, coach and  
trainer in responsible  
investment  
and sustainable  
development

**Madeleine Poulin**  
journalist

**Véronick Raymond**

artist and  
broadcaster, CECI  
member

**Danielle Sauvage**  
cultural manager and  
corporate director,  
vice-chair of CECI's  
board of directors

# THANK YOU

*to everyone who supports us financially!*

## Businesses, foundations and organizations

### \$75,000

COOPERATIVE  
DEVELOPMENT  
FOUNDATION OF CANADA

### \$10,000

CANADIAN MEDICAL  
ASSOCIATION  
MD FINANCIAL  
MANAGEMENT

### \$7,500 TO \$9,999

ORDINO INC.

### \$5,000 TO \$7,499

A. LASSONDE INC.

### \$2,000 TO \$4,999

FONDATION CARMAND  
NORMAND  
ZA COMMUNICATION  
D'INFLUENCE

### \$1,000 TO \$1,999

AÉROPORTS DE MONTRÉAL  
SCOTIA BANK  
CENTRALE DES SYNDICATS  
DU QUÉBEC (CSQ)  
FRIPERIE DE LA COTE INC.  
GESTIAS  
ORGANISME  
D'ENTRAIDE D.M.A.  
POUDRETTE &  
COMPAGNIE INC.  
S.E.M.I. ROUYN-NORANDA  
2000 INC.  
THE BABOON HOUSE

### \$500 TO \$999

CAFÉ CAMBIO  
COOPÉRATIVE DE TRAVAIL  
CAISSE DESJARDINS  
PRÉFONTAINE-HOCHELAGA  
CANAL EVASION INC.  
CONSEIL CENTRAL  
DU MONTRÉAL  
MÉTROPOLITAIN CSN  
DRE ROSALIE MEUNIER INC.  
FELWIIN  
FONDATION PÉLADEAU INC.  
FONDATION QUÉBEC  
PHILANTHROPE  
LES GADGETS  
GOODEPOT INC.  
LISE ET MICHEL  
LEGAULT INC.  
SIGMUM INC.  
TACT INTELLIGENCE-  
CONSEIL  
THE MULTICULTURAL  
ASSOCIATION OF  
PICTOU COUNTRY  
UPPERKUT  
VERCO INTERNATIONAL

## Individual donations

### \$25,000

LAPLANTE, Odette

### \$2,000 TO \$4,999

BÉGIN, Gisèle  
LAMY, Étienne  
PÉLADEAU, Pierre Karl,  
député de Saint-Jérôme  
PETILLON, Yves  
RICHARD, Josette  
THIBODEAU, Normand  
VINCELETTE, Jean

### \$1,000 TO \$1,999

BARRETTE, Vincent  
BERGERON, Stéphane  
BOUCHARD, Monique  
BOUDISSA, Ismaël  
BOURGAULT, Luce  
BOURQUE, Danielle  
BROWN, Susan  
BUSSIÈRES, Michelle  
DALPÉ, Éloïse  
DUMOUCHEL, Suzanne  
GUIDICELLI, Carine  
LAFRENIÈRE, François  
LANGLOIS, France-Isabelle  
LAPOINTE, Philippe  
McLAUGHLIN, Kathleen  
POTVIN, Fernand  
POULIOT, Colette  
RENAUD, Mario  
RICHARD, Josette  
ROY, Isabelle  
SIMARD, Martin  
STECKO, Ivan  
SUREAU, Philippe  
TIENDREBEOGO,  
Aminata Mariatou

### \$700 TO \$999

ASSARAF, Isaac  
ASSEFA, Abebech  
BERNARD, Pierre  
BERNIER, Claude  
CYR, Rosy  
HOULE, Carmen  
IWANICKI, Olenka  
MARCHAND, Aline  
MARSAN, Gilles  
MATTE, Sylvain  
MONETTE, Marcel  
NEAMTAM, Nancy  
PERREAULT, Robert  
SAGNA, Marie Rosalie  
SAUVAGE, Danielle  
SUYESHKUMAR, Shayenda  
VIDEAU, Magali  
ZIMMERMANN, Robert Carl

### \$500 TO \$699

ANTONYK, Jerry Roman  
BLACK, Claudia  
CHARBONNEAU, Ken  
DESLONGCHAMPS, Mario  
FEHMIU, Myriam  
FORGEY, William  
GAUTHIER, Lily Anne  
HÉBERT, Ernest  
PAGÉ, Sylvain  
PARADIS, Lucille  
PELLETIER, Guylaine  
PELLETIER, Nathalie  
RAINVILLE, Martine  
RAUFFLET, Emmanuel  
RICHARD, Julie  
SAMSON, Mario  
STECKO VANETTI, Bianca  
THIAM, Yasmine  
TREMBLAY, Serge  
VIGNOLS Jérôme



## Our reliable donors!

Since CECL was founded in 1958, religious communities have provided unwavering support to our mission. This year, once again, their generosity and solidarity was deeply felt by the world's poorest populations. CECL joins these women, men and children in Africa, Asia, the Americas and the Caribbean in saying thank you! In 2015–2016, religious communities provided financial support to CECL to the tune of more than \$1,000,000 through various initiatives:

- ANNUAL FUNDRAISING CAMPAIGN
- TRANSITION FUND
- EMERGENCY RESPONSE IN NEPAL
- JUSTICE / PREVENTION / RECONCILIATION PROJECT IN MALI
- FOOD SECURITY.

### THANK YOU TO ALL THE COMMUNITIES THAT SUPPORT US!

- |   |  |   |
|---|--|---|
| . Augustines of the Mercy of Jesus                                    | . Foundation Marie-François Fund                         | . Sisters of Charity of St. Louis             |
| . Discalced Carmelites  | . Brothers of St. Gabriel of Canada                      | . Sisters of Charity of Ottawa                |
| . St. Theresa Missionary Centre                                       | . Brothers of the Sacred Heart                           | . Sisters of Mercy                            |
| . Congr gation de Notre-Dame  | . Institut Notre-Dame du Bon-Conseil de Montr al         | . Sisters of the Presentation of Marie        |
| . Congregation of the Sisters of our Lady of the Holy Rosary          | . Jesuites   | . Sisters of Providence                       |
| . Notre-Dame du Saint-Rosaire   | . The Trinitarians                                       | . Sisters of the Holy Family of Bordeaux      |
| . Congregation of the Daughters of Providence                         | . Missionaries of the Immaculate Conception              | . Sisters of the Visitation Ottawa            |
| . Congr gation des S eurs de Notre-Dame Auxiliatrice                  | . Missionary Oblates of St. Boniface                     | . Sisters of the Visitation St. Marie         |
| . Congregation of the Blessed Sacrament                               | . Missionary Oblates of Sacred Heart and Mary Immaculate | . Sisters of the Joan of Arc Institute        |
| . Dominican Sisters of the Roman Congregation                         | . Franciscan Oblates of St. Joseph                       | . Sisters of our Lady of Auvergne             |
| . Franciscan Sisters Corporation                                      | . Mont-St-Michel Parish                                  | . Sisters of the Holy Cross                   |
| . Disciples of the Divine Master                                      | . Petites Filles de Saint-Joseph                         | . Sisters of St. Martha of St. Hyacinthe      |
| . Dominican Missionary Adorers  | . Little Franciscans of Mary                             | . Sisters of St. Joseph of St. Hyacinthe      |
| . F d ration des monast res des Augustines de la Mis ricorde de J sus | . Pictou Country Council of Churches                     | . Sisters of St. Joseph of St. Vallier        |
| . Daughters of Jesus  | . Pictou United Church                                   | . Sisters of St. Paul of Chartres             |
| . Daughters of the Cross  | . Religious of the Sacred Heart of Mary                  | . Sisters of the Holy Names of Jesus and Mary |
| . Daughters of Wisdom of Canada                                       | . Religious Hospitaliers of St. Joseph                   | . Ursulines of the Canadian Union             |
| . Daughters of Marie of the Assumption                                | . Servants of the Sacred Heart of Mary                   | . Ursulines of Chatham                        |
| . Daughters of the Heart of Mary                                      | . Quebec Foreign Missionary Society                      |   |
| . RONCALLI International  | . Sisters of Charity of St. Hyacinthe                    |   |

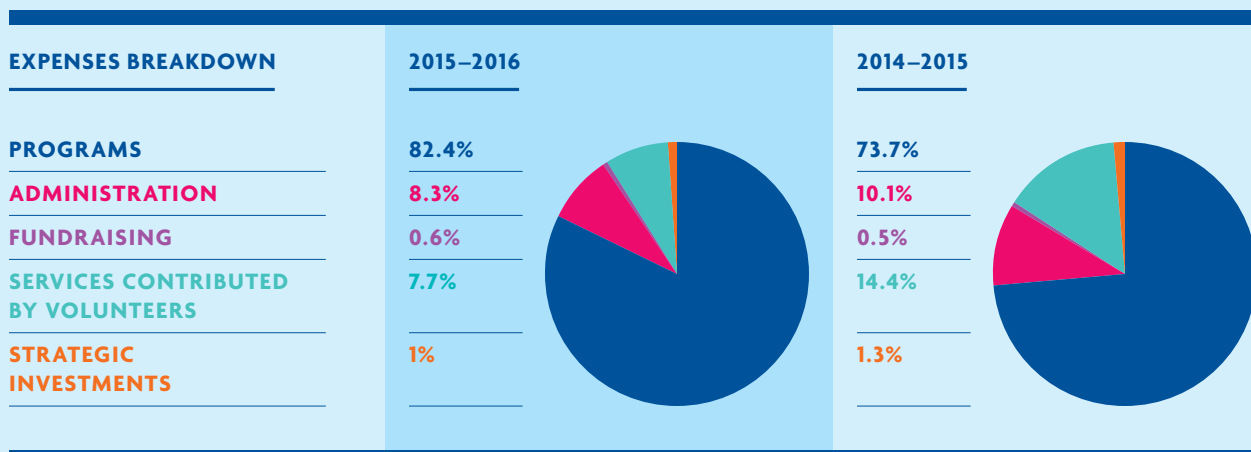
## 2016 International Forum Partners

- |   |                           |                               |
|---|---------------------------|-------------------------------|
| . AGA Khan Foundation Canada (main partner) | . iPolitics               | . University of Saskatchewan  |
| . Air Transat                               | . Manulife                | . University of Windsor       |
| . Brandon University                        | . Shanti                  | . Vancouver Island University |
| . Bridgehead                                | . Simon Fraser University |                               |
| . Camosun                                   | . Staples                 |                               |
| . Carleton University                       | . Uniglobe – CBO Travel   |                               |
| . Cowan                                     | . University of Ottawa    |                               |
| . Canadian Commission for UNESCO            | . Universit  Laval        |                               |
| . Humber                                    | . University of Alberta   |                               |
|   | . University of Guelph    |                               |
|   | . University of Regina    |                               |

## Financial support from Canadian and international donor agencies

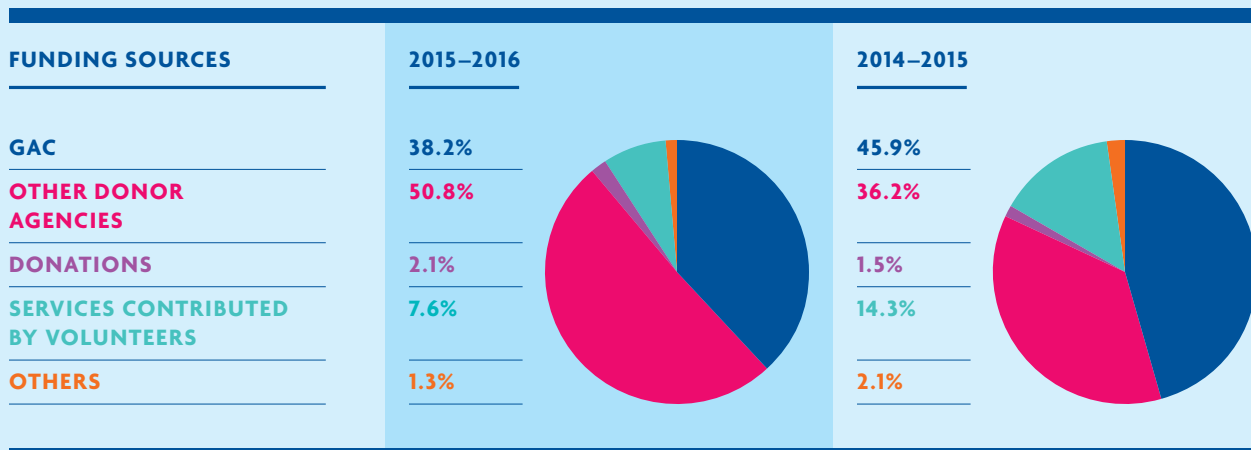
We would like to express our heartfelt thanks to our financial partners, whose generous contributions have enabled us to pursue our mission:

- . DEPARTMENT OF FOREIGN AFFAIRS AND TRADE AUSTRALIA (DFAT)
- . GLOBAL AFFAIRS CANADA (GAC)
- . CARDAMOM EXPORTERS ASSOCIATION OF GUATEMALA
- . ASIAN DEVELOPMENT BANK (ADB)
- . INTER-AMERICAN DEVELOPMENT BANK (IDB) – MULTILATERAL INVESTMENT FUND
- . WORLD BANK (WB) – GLOBAL AGRICULTURE AND FOOD SECURITY PROGRAM
- . CENTRE FOR INTERNATIONAL COOPERATION IN HEALTH AND DEVELOPMENT (HAITI)
- . EUROPEAN COMMISSION – HUMANITARIAN AID AND CIVIL PROTECTION
- . COMPAGNIE DE BAUXITE DE GUIN E
- . AMERICAN RED CROSS
- . ALCOA FOUNDATION
- . RONCALLI INTERNATIONAL FOUNDATION
- . FORD FOUNDATION
- . MINERA SAN CRISTOBAL
- . MINIST RE DE L'INT RIEUR ET DES COLLECTIVIT S TERRITORIALES (HAITI)
- . MINISTRY OF INTERNATIONAL RELATIONS AND LA FRANCOPHONIE OF QU BEC (MRIF)
- . WORLD FOOD PROGRAM (WFP)
- . QU BECOR
- . SAVE THE CHILDREN
- . SOCIEDAD BOLIVIANA DE CEMENTO S.A.
- . UNICEF
- . EUROPEAN UNION (EU)
- . USAID (UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT) – OFFICE OF U.S. FOREIGN DISASTER AND FOOD FOR PEACE



## STATEMENT OF OPERATIONS

YEAR ENDED MARCH 31, 2016	2016	2015
<b>REVENUE</b>		
Global Affairs Canada – Partnership	\$7,204,266	\$6,919,582
Global Affairs Canada – Bilateral and other	8,790,338	6,712,854
Other funding organizations	21,273,780	10,750,024
Donations	862,478	431,282
Donations in kind	9,753	—
Contributed services by volunteers	3,192,284	4,241,173
Other revenue	535,982	648,239
	<b>41,868,881</b>	29,703,154
<b>EXPENSES</b>		
Programs	34,222,976	21,692,357
Program development	393,468	423,700
Administration	2,814,566	2,249,721
Fundraising activities	248,252	146,820
Interest on long-term debt	76,450	87,478
Amortization of tangible assets	161,726	198,356
Amortization of intangible assets	13,030	13,391
Contributed services by volunteers	3,192,284	4,241,173
	<b>41,122,752</b>	29,052,996
Excess of revenue over expenses before the following Strategic investments	746,129 (398,396)	650,158 (396,290)
Excess of revenue over expenses before gain on insurance claim	347,733	253,868
Gain on insurance claim	627,651	—
<b>EXCESS OF REVENUE OVER EXPENSES</b>	<b>\$975,384</b>	\$253,868



## STATEMENT OF CHANGES IN NET ASSETS

YEAR ENDED MARCH 31, 2016	INVESTED IN CAPITAL ASSETS	RESTRICTED FOR ENDOWMENT PURPOSES	UNRESTRICTED	TOTAL
<b>BALANCE, APRIL 1, 2014</b>	\$1,794,080	\$648,207	\$3,126,953	\$5,569,240
Results of the year				
Excess (deficiency) of revenue over expenses before strategic investments	(208,571) <sup>(1)</sup>	—	858,729	650,158
Strategic investments	—	—	(396,290)	(396,290)
Acquisition of capital assets	124,663	—	(124,663)	—
Reimbursement of long-term debt	194,672	—	(194,672)	—
Donation received and restricted for endowment purposes	—	90,720	—	90,720
Exchange gain on net assets restricted for endowment purposes	—	100,784	—	100,784
<b>BALANCE, MARCH 31, 2015</b>	<b>\$1,904,844</b>	<b>\$839,711</b>	<b>\$3,270,057</b>	<b>\$6,014,612</b>
Results of the year				
Excess (deficiency) of revenue over expenses before the following	(186,488) <sup>(2)</sup>	—	932,617	746,129
Gain on insurance claim	627,651	—	—	627,651
Strategic investments	—	—	(398,396)	(398,396)
Acquisition of capital assets	121,982	—	(121,982)	—
Insurance proceeds	(1,397,024)	—	1,397,024	—
Reimbursement of long-term debt	203,267	—	(203,267)	—
Donation received and restricted for endowment purposes	—	53,000	—	53,000
Exchange loss on net assets restricted for endowment purposes	—	(9,997)	—	(9,997)
<b>BALANCE, MARCH 31, 2016</b>	<b>\$1,274,232</b>	<b>\$882,714</b>	<b>\$4,876,053</b>	<b>\$7,032,999</b>

<sup>(1)</sup> Including amortization of tangible and intangible assets of \$211,747, less amortization of deferred contributions related to capital assets of \$3,176. <sup>(2)</sup> Including amortization of tangible and intangible assets of \$174,756 and loss on disposal of tangible assets of \$12,658, less amortization of deferred contributions related to capital assets of \$926.

# STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2016	2016	2015
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash	\$16,985,637	\$9,129,468
Accounts receivable	2,058,168	2,633,043
Advances to partners	495,448	534,355
Prepaid expenses	568,752	159,845
	<b>20,108,005</b>	12,456,711
Cash in trust	203,657	86,965
Term deposit in trust	164,100	162,170
Loans and interest receivable	362,852	491,471
Tangible assets	2,632,031	3,453,806
Intangible assets	—	13,030
	<b>\$23,470,645</b>	\$16,664,153
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued liabilities	3,175,296	3,334,251
Government remittances	27,117	12,031
Deferred insurance proceeds	105,525	—
Deferred contributions	11,771,909	5,741,267
Current portion of long-term debt	649,884	306,715
	<b>15,729,731</b>	9,394,264
Deferred contributions related to capital assets	85,210	86,136
Long-term debt	622,705	1,169,141
	<b>16,437,646</b>	10,649,541
<b>NET ASSETS</b>		
Invested in capital assets	1,274,232	1,904,844
Restricted for endowment purposes	882,714	839,711
Unrestricted	4,876,053	3,270,057
	<b>7,032,999</b>	6,014,612
	<b>\$23,470,645</b>	\$16,664,153

# STATEMENT OF CASH FLOWS

YEAR ENDED MARCH 31, 2016	2016	2015
<b>OPERATING ACTIVITIES</b>		
Excess of revenue over expenses	\$975,384	\$253,868
Adjustments for:		
Amortization of tangible and intangible assets	174,756	211,747
Amortization of deferred contributions related to capital assets	(926)	(3,176)
Loss on disposal of tangible assets	12,658	—
Gain on insurance claim	(627,651)	—
Foreign exchange loss (gain) on cash held in foreign currency	389,271	(472,553)
	923,492	(10,114)
Insurance proceeds	1,502,549	—
Changes in non-cash operating working capital items	6,091,648	(1,531,983)
	8,517,689	(1,542,097)
<b>FINANCING ACTIVITIES</b>		
Donation received and restricted for endowment purposes	53,000	90,720
Reimbursement of long-term debt	(203,267)	(194,672)
	(150,267)	(103,952)
<b>INVESTING ACTIVITIES</b>		
Acquisition of tangible and intangible assets	(121,982)	(124,663)
Foreign exchange (loss) gain on cash held in foreign currency	(389,271)	472,553
Increase (decrease) in cash	7,856,169	(1,298,159)
Cash, beginning of year	9,129,468	10,427,627
<b>CASH, END OF YEAR</b>	<b>\$16,985,637</b>	<b>\$9,129,468</b>

# CECI MEMBERS AT THE HEART OF A CHANGING STRUCTURE

*In 2015–2016, CECI's corporate body played an important role in implementing our organization's goal to restructure our governance and membership to better reflect our roots and ties to civil societies, both in Quebec/Canada and in the countries where we operate.*

*On October 31, 2015, CECI held its Annual General Meeting, a dynamic, energy-packed event attended by more than 100 people. We welcomed 13 new associate members to the corporation, in addition to representatives from two new advisory committees created in Haiti and Nepal to implement our 2014–2019 strategic plan targeting autonomy of our country teams. Haitian delegate Paul Duret and Nepalese delegate Rajendra Prasad Adhikari cast their first votes as representatives from countries where CECI operates.*

*This year, CECI's members were involved in outreach, fundraising and committee activities. We deeply appreciate their expertise, wisdom and the time they shared with us!*



Members of the board of directors

## MEMBERS OF THE BOARD OF DIRECTORS

ALAVO, Yves  
AMBROISE, Dimy  
BLACK, Claudia, *secretary*  
BUSSIÈRES, Michelle  
DE KONINCK, Maria  
DUPUIS, Sylvia, m.i.c.,  
*treasurer*  
KOVAC, Susan  
LAVOIE, Bruno  
MERCIER, Guillaume  
MIBEL, Kerlande  
MICHAUD, Jean-François,  
*vice-chair membership*  
PERREAULT, Robert,  
*president*  
SAUVAGE, Danielle,  
*vice-president*  
SAVARD, Yves

## ASSOCIATE MEMBERS OF THE CORPORATION OF CECI

- . Caisse d'économie solidaire Desjardins
- . Centrale des syndicats du Québec (CSQ)
- . Social Responsibility and Sustainable Development Research Chair – UQAM
- . Chantier de l'économie sociale
- . Food Sovereignty Coalition
- . Collectif autonome des carrefours jeunesse emploi du Québec
- . Équiterre
- . Espace québécois de concertation sur les pratiques responsables (ECPAR)
- . Fédération québécoise des municipalités (FQM)
- . FEM International
- . Maison d'Haïti
- . Regroupement québécois des intervenants et intervenantes en action communautaire (RQIIAC)
- . Canadian Community Economic Development Network (CCEDN)
- . African Business Network (REPAF)
- . Economusée Network Society
- . Unité de santé internationale de l'Université de Montréal

## INDIVIDUAL MEMBERS OF THE CORPORATION OF CECI

BACHAND, Diane (honorary)  
BATRIE, Raymond G.R.  
BEAULIEU, Christiane  
BÉLANGER, S.J., Pierre  
BÉLISLE, Michel  
BERNARD, Pierre  
BINET, Catherine  
BOUCHARD, Thérèse  
BOUVETTE, André  
CAZA, C.N.D., Lorraine  
CHAZEL, Marie-Pierre  
COLLU, Gabrielle  
CORBO, Claude  
CORREA-APPLEYARD, Dolores

DE PLAEN, Renaud  
DECALUWÉ, Bernard  
DECLOMESNIL, Sacha  
DELISLE, Marie-Andrée  
DESCHÈNES, Alexis  
DESMARAIS, Jean-Martin  
DUCHESNE, Véronique  
DUFOUR, Mario  
DUVAL, Anne-Marie  
FILLION, Martine  
FISCHER-ALBERT, Léa  
FORTIN, Annie  
GOULET, S.J., Louis-Joseph  
GOYA, Manuela  
GRÉGOIRE, Marie  
HAVARD, Chantal  
JEAN, Michaëlle (honorary)  
JODOIN, Michèle  
JOHNSON, Pierre Marc (honorary)  
JOURNEAULT, Johanne  
LEBLANC, Clémence  
LETENDRE, Robert  
MERCURE, Daniel  
MOISSET, Jean-Joseph  
MORAIS, Nicole  
MORIN, M.I.C., Mireille  
NEAMTAN, Nancy  
PARENT, Lucie  
PETILLON, Yves  
PILON DIZENGREMEL, Françoise

PROULX, Nathalie  
RAYMOND, Véronick  
RENAUD, Mario  
SAMSON, Anie  
SAMSON, Michel  
SAULNIER, Anne-Marie  
SIMARD, Jean-François  
SIMARD, Monique  
SUREAU, Philippe  
TOUSIGNANT, Jacques  
VÉZINA, Monique  
VINCELLETTE, Jean  
VITEZ, François

## MEMBERSHIP COMMITTEE

CHAZEL, Marie-Pierre  
DE KONINCK, Maria  
JODOIN, Michèle  
LAVOIE, Bruno  
MICHAUD, Jean-François  
PERREAULT, Robert  
PETILLON, Yves  
SUREAU, Philippe

## AUDIT COMMITTEE

DUPUIS, Sylvia, m.i.c.,  
*treasurer*  
SAVARD, Yves

## PHILANTHROPIC COMMITTEE

BERNARD, Pierre  
BUSSIÈRES, Michelle  
DECLOMESNIL, Sacha  
SAUVAGE, Danielle

## RELIGIOUS COMMUNITIES COMMITTEE

ALLARD, Jocelyne, s.j.s.h.  
CAZA, Lorraine, C.N.D.

## PRIVATE SECTOR COMMITTEE

KOVAC, Susan  
MICHAUD, Jean-François

# CECI'S PROGRAMS AND PROJECTS

## VOLUNTEER COOPERATION PROGRAMS

Volunteer Cooperation Program in Support of Governance, Education and Economic Development in Haiti (Phase 2)

Uniterra volunteer cooperation program: Bolivia, Burkina Faso, Guatemala, Ghana, Haiti, Malawi, Mali, Mongolia, Nepal, Peru, Senegal, Sri Lanka, Tanzania, Vietnam

## DEVELOPMENT PROJECTS

### AMERICAS

#### Bolivia

Improving milk production in the 14 communities of the Viacha municipality in La Paz

Healthy Mothers, Healthy Children

Sustainable development of organic quinoa production in Los López, as a local driver of development

#### Guatemala

Organization, diversification and commercialization of small-scale producers in Mayan communities in Guatemala

Rural Business Development Program in Guatemala

Strengthening the local solid waste management systems in the Lake Atitlan Basin

#### Haiti

Strengthening the resilience of communities and their livelihoods by supporting improved production and commercialization of crops resistant to climate change

Electoral observation mission in Haiti

Project to support the Magalie shelter to improve life for women and combat violence against women

Tourism Support Project in Haiti's Nord Department

Technical assistance in the design and management of construction projects

Participative Urban Development Project – 2

Project to rebuild disadvantaged neighbourhoods

Risk and Natural Disaster Management Project

Promoting the adoption of improved, sustainable agriculture technology

Enhancing community resilience to the hurricane season

Economic strengthening and improving livelihoods for young women and men in Carrefour Feuilles

### AFRICA

#### Burkina Faso

Women Rice Parboilers Project

#### African Great Lakes

Project to Combat Violence against Girls and Women in the Great Lakes Region (Burundi, DRC, Rwanda)

#### Guinea

Support for the project extending operations of the Compagnie de bauxite de Guinée

Project to repair and build latrines and wells in Boké

Project to strengthen local government capacities, develop economic micro-projects and prevent malaria in the rural commune of Kamsar – 3

#### Mali

Justice, prevention and reconciliation for women, minors and other people affected by the crisis

Project to improve the health of women and newborns in the Kayes area

Program for competition and diversification in agriculture

Project to support food security

Project to improve the decentralized health care system

#### Senegal

Project supporting the rice industry to improve food security

Promoting an additional law for equality between women and men in the 12 countries of West Africa

### ASIA

#### Nepal

Australian Volunteers in Nepal Management Project

Study on the traceability of public expenses

Good governance and social responsibility project

Skill development project

#### Philippines

Sustainable economic growth for women and men affected by typhoon Haiyan

## HUMANITARIAN ASSISTANCE PROJECTS

### AFRICA

#### Guinea

Response to the Ebola epidemic in west Guinea

Response to the Ebola epidemic in the Boké and Boffa prefectures

#### Mali

Support for building resilience and restoring food security for vulnerable people in the region of Tombouctou

#### Senegal

Strengthening resilience and restoring food security for vulnerable women and men in the northern regions of Matam and Podor

Emergency food assistance and strengthening the ability of vulnerable people to adapt in the department of Kanel in Matam

Project to improve the food and nutritional situation of impoverished households during the lean season in the department of Ranérou-Ferlo in Matam

Project to improve the food and nutritional situation of impoverished households during the lean season in the commune of Ouro Sidy in Matam

### ASIA

#### Nepal

Emergency relief following the earthquake

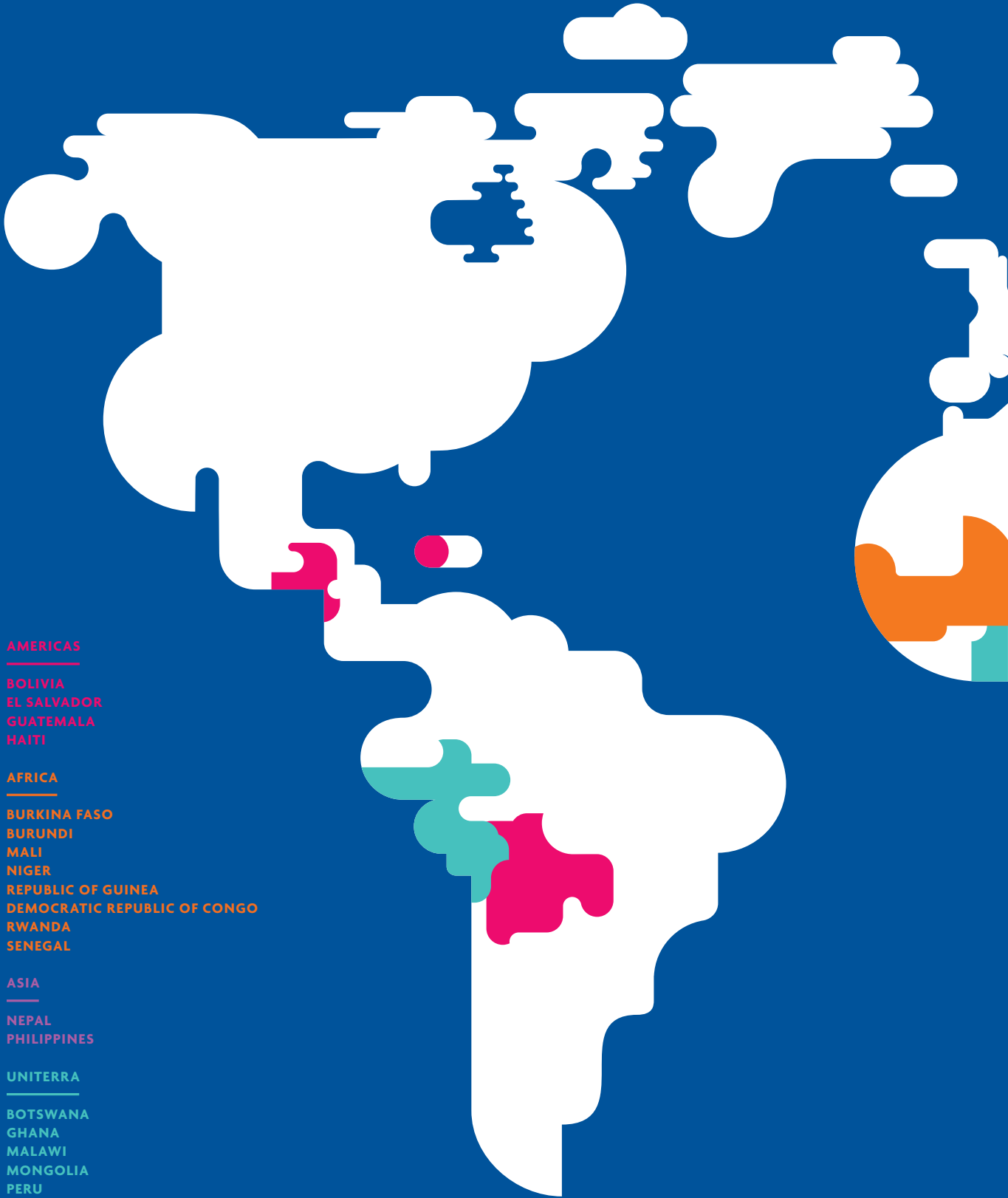
#### Philippines

Emergency assistance, shelter construction and restoration of livelihoods for the victims of Typhoon Hagupit in the Eastern Samar region









AMERICAS

BOLIVIA  
EL SALVADOR  
GUATEMALA  
HAITI

AFRICA

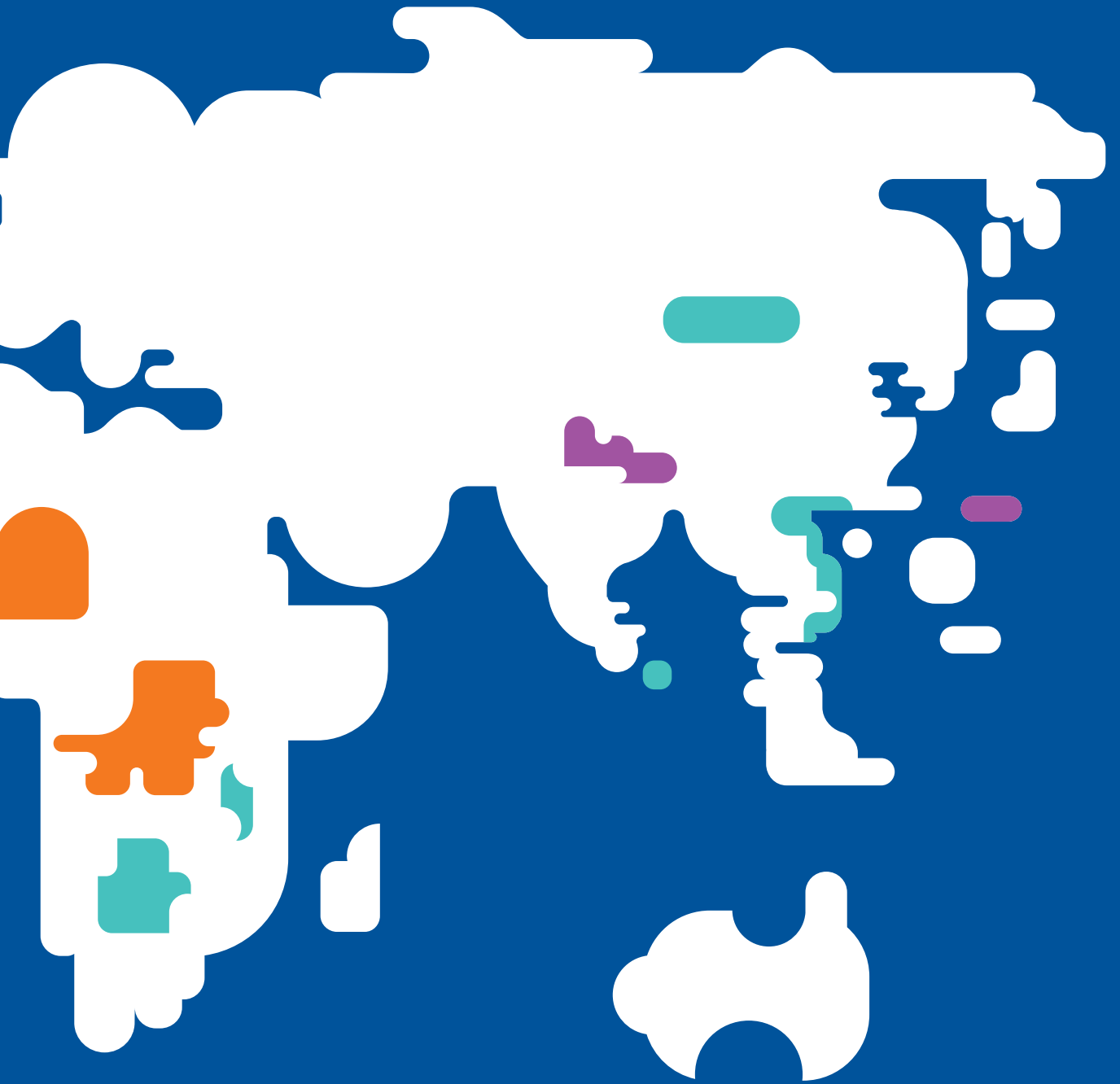
BURKINA FASO  
BURUNDI  
MALI  
NIGER  
REPUBLIC OF GUINEA  
DEMOCRATIC REPUBLIC OF CONGO  
RWANDA  
SENEGAL

ASIA

NEPAL  
PHILIPPINES

UNITERRA

BOTSWANA  
GHANA  
MALAWI  
MONGOLIA  
PERU  
SRI LANKA  
VIETNAM



## **CECI**

---

3000, OMER-LAVALLÉE ST,  
MONTRÉAL (QUÉBEC)  
H1Y 3R8 CANADA  
514.875.9911  
FAX: 514.875.6469  
INFO@CECI.CA

## **AMERICAS**

---

**GUYPSY MICHEL**  
Regional Director  
*Haiti/Caribbean*  
guypsym@ceci.ca  
509.3481.9715

**NANCY LAFRANCE**  
Regional Coordinator  
*Latin America*  
nancyla@ceci.ca  
1.514.875.9911

*Bolivia*  
**EDUARDO ALFARO**  
Director  
eduardoa@ceci.ca  
591.2.2775854  
591.2.2917162

*Guatemala*  
**SILVIA COTTON**  
Director  
silviac@ceci.ca  
502.2362.4029  
502.2362.4032

## **AFRICA**

---

**BONAVENTURE WAKANA**  
Regional Coordinator  
bonaventurew@ceci.ca  
1.514.875.9911

*Senegal*  
**MOUHAMADOU LEYE**  
Director  
mouhamadou@ceci.ca  
221.33.825.64.14  
221.77.450.36.93

*Burkina Faso*  
**ADAMA OUÉDRAOGO**  
Director  
adamao@ceci.ca  
226.50.36.29.92  
226.70.26.22.34

*Mali*  
**AL ASSANE SANOGO**  
Director  
alassanes@ceci.ca  
223.20.29.48.44  
223.66.75.71.30

*Guinea*  
**RACHEL GOMEZ CAMARA**  
Director  
rachelgomezc@ceci.ca  
224.666.86.40.96  
224.622.85.65.65

*Rwanda*  
**JOVITHE MUKAZIYA**  
Representative  
jovithem@ceci.ca  
250.07.88.53.04.24

## **ASIA**

---

**DILIP CHINNAKONDA**  
Regional Coordinator  
dilipc@ceci.ca  
1.514.875.9911

*Nepal*  
**KESHAVA KOIRALA**  
Director  
keshavak@ceci.ca  
977.14.41.44.30

*Philippines*  
**EUGENE OREJAS**  
Representative  
concern.inc@gmail.com  
63.45.961.1721  
63.92.08.00.47.04

OUR INTERNATIONAL COOPERATION PROGRAMS ARE FUNDED BY:



Global Affairs  
Canada

Affaires mondiales  
Canada